

JANUARY 6  
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Austria	Schill	Iran	Rupees	Potuguese	Euro
Bahrain	Dinar	Iraqi	Rials	Philippines	Peso
Belgium	BF100	Italy	L200	Poland	Zl100
Cyprus	CT100	Jordan	JD1.20	Portugal	ES100
Denmark	DK100	Kuwait	WD100	Qatar	QR100
Egypt	EGP100	Liberia	LR100	Singapore	S\$10
Finland	FIM100	Lebanon	LL1,000	Spain	Peseta
France	FF7.20	Lira	LY100	Sri Lanka	Rs175
Germany	DM100	Morocco	M100	Sweden	SEK100
Greece	Dr100	Morocco	M100	Turkey	L1000
Hungary	FT100	Niger	N100	Ukraine	Ukrainian Hryvnia
Iceland	ISK100	Nigeria	N100	U.S.A.	Dollar
India	Rs100	Niger	N100	U.K.	Pound
Indonesia	Rp100	Oman	OMR1.20	U.S.A.	Dollar

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EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

Monday January 7 1991

ROBOTS

Factories where  
the future works

Page 9

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## World News

### Foreigners evacuated from Somali capital

More than 400 foreigners trapped in the Somali capital Mogadishu since fierce fighting between government troops and rebels began a week ago were evacuated by an Italian and American rescue operation. But efforts to save more foreigners, including 50 Italians caught up in the violent outbreak of clan warfare, failed. Page 10

**'Keep quiet' order**  
President Carlos Menem of Argentina demanded an end to public statements by three former generals he freed last week from prison, where they were serving lengthy sentences for human rights abuses. Page 2

**Turkish clampdown**  
Turkish security forces backed by water cannon and bulldozers halted almost 50,000 striking coal miners on a 250-kilometre march to the capital Ankara.

**Seine bursts banks**  
Heavy rain caused the river Seine to flood parts of central Paris, forcing the closure of the riverside left bank motorway.

**Emergency aid ship**  
A ship loaded with emergency food supplies left the Red Sea port of Djibouti destined for the famine-stricken Ethiopian provinces of Eritrea and Tigray. Page 4

**Albanian amnesty**  
Albania's ruling communists will release over 200 political prisoners in a gesture aimed at stemming support for the opposition Democratic party, as the country prepares for elections on February 10. Page 2

**IRA bombings**  
Northern Ireland's drive to attract much-needed investment suffered a serious setback after a co-ordinated IRA firebomb blitz. Page 4

**Ireland, UK buffeted**  
Nearly 50 people were feared dead as emergency services continued their search for victims of weekend storms that lashed the UK and Ireland.

**Blast kills six**  
A bomb blast in the southern Afghan city of Kandahar killed five civilians on Saturday and injured six.

**Serrano leads polls**  
Jorge Serrano, a right-wing businessman, emerged the frontrunner as Guatemalan voted for a new president in the second round of elections.

**Peking court verdict**  
A Peking court handed out relatively lenient sentences to nine people, at least six of them students, found guilty of minor offences during pro-democracy demonstrations in 1989. Page 4

**Thousands march**  
Tens of thousands of Malians marched through the capital Bamako to support the government of President Moussa Traore, one of few African leaders still clinging to one-party rule.

**Call for uprising**  
The Khmer Rouge guerrilla army urged the people of Cambodia's second city Battambang to revolt against the Vietnamese-backed Phnom Penh government and contribute to "an early liberation" of their city.

**Spanish clean-up**  
Spain's health ministry, worried about the health of its hamburger-munching youngsters, ordered local authorities to carry out quality and hygiene tests on burger-bars all over Spain after a critical study by a consumer group.

## Business Summary

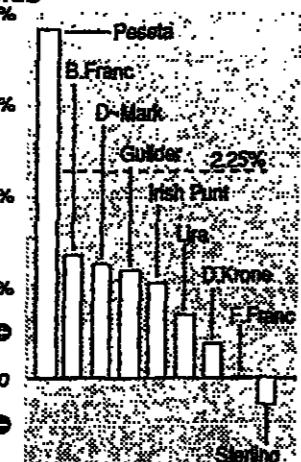
### UK begins talks over first Ecu bond issue

The Bank of England has started active discussions with banks in London over the UK government's first European Currency Unit bond issue.

Bankers expect the government to issue Ecu bonds in the next few months, before the launch of the London International Financial Futures Exchange's Ecu bond futures contract in March. Page 11

**European Monetary System:** Sterling was helped by a general easing of D-Mark and comments by senior UK ministers dismissing suggestions of devaluation. It remained the weakest member of exchange rate mechanism, but was not under strong pressure. The Belgian franc replaced the D-Mark as the second strongest ERM currency, prompting a cut in Belgian interest rates. Currencies, Page 21

**EMS January 4, 1991**



The chart shows member currencies of exchange rate mechanism measured against the weakest currency in the EMS's narrow band per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise by more than 2.25 per cent from the weakest currency in that part of the system. Sterling and Spanish peseta operate within 5 per cent fluctuation bands.

**JAPAN Airlines (JAL)** is taking a 14 per cent stake in a subsidiary of US aerospace group Lockheed, newly set up to maintain and modify Boeing 747 jumbo jets. Page 12

**INVESTCORP**, Bahrain-based international investment bank which recently bought US fashion retailer Saks Fifth Avenue for \$1.6bn, made 1990 net profits of \$66.3m, 28 per cent up on previous year. Page 11

**UK economy:** Prime minister John Major said government was "coming to grips" with economic difficulties and there were "unmistakable" signs that inflation was falling. Pages 4 and 10

**SEARS Roebuck**, struggling US retailer, is to cut 21,000 non-selling jobs nationwide by mid-year. Page 12

**POLEN** new prime minister, Jan Krzysztof Bielecki, has promised free-market policies and faster privatisation. Page 2

**US recession:** Three of Enstar Group's retail subsidiaries and Best Products have filed for protection from creditors under Chapter 11 of the Bankruptcy Code. Page 12

**THAI Airways** saw pre-tax profits fall to 6.75bn baht (\$270m), from 7.62bn baht a year earlier. Page 12

**Anthony Harris** today begins a weekly column of comment and analysis covering financial and economic issues in Britain and around the world. The column will run on Mondays on the back page of the first section in the space occupied by Lex on other days. Page 10

**CONTENTS**  
**THE MONDAY INTERVIEW**  
Heinrich Weiss, the new 45-year-old head of the BDI, Germany's most important employers' association, surveys his new constituency that sometimes verges on the complacent Page 26

**South America:** Brazil and Argentina aim to woo foreign investors ..... 2  
**Boeing:** Providing a vital component ..... 4  
**Law:** EC proposal raises fears over flexibility of takeover rule ..... 6

**Training the jobless:** A chequered record for the UK's role model ..... 6  
**Aircraft leasing:** A high-flying business comes back to earth ..... 8

**Editorial Comment:** Helping east Europe ..... 8  
**Lombardy:** How lower inflation will bring economic recovery to Britain ..... 9

**Ind. Capital Markets** ..... 14  
**Leases** ..... 9  
**Management** ..... 5  
**Monday Page** ..... 25  
**Money Markets** ..... 21  
**Observer** ..... 6  
**Stock Markets** ..... 18-25

**Crossword** ..... 15  
**Currencies** ..... 21  
**Editorial Comment** ..... 8  
**International bonds** ..... 14  
**Financial Diary** ..... 15

Iraqi troops told to prepare for great sacrifices in 'mother of battles'

## Saddam hardens stance on war

By Victor Mallet and Ralph Atkins in London and Peter Riddell in Washington

PRESIDENT Saddam Hussein of Iraq declared yesterday that Kuwait was an inalienable part of his country and urged his troops to prepare for great sacrifices in the "mother of battles".

His warlike speech to mark Iraq's Army Day cast doubt on the effectiveness of frantic diplomatic efforts to persuade him to withdraw from Kuwait before the January 15 deadline set by the United Nations.

The return of Kuwait is a fact and not a claim," the Iraqi leader said in his televised address. "It is the 19th province on the map of Iraq with its long history for the present and the future." Although he said Iraq was fighting to liberate Palestine, he did not repeat earlier hints that he might withdraw his troops from Kuwait in exchange for progress in resolving the Arab-Israeli dispute.

President Saddam vigorously defended the seizure of Kuwait on August 2, boasted of Iraq's military prowess and appeared to be preparing his men for battle against the US-led multinational force in Saudi Arabia. "Comrades in arms," he said, "the battle will entail great sacrifices."

US officials said they saw no sign of any shift in the Iraqi position before the meeting on Wednesday in Geneva between Mr James Baker, the US secretary of state, and Mr Tariq Aziz, the Iraqi foreign minister.

Mr Brent Scowcroft, the president's national security adviser, said he saw no weakening in Mr Saddam's "intransigence" and did not believe the Geneva meeting would change very much.

At present he did not detect any progress or prospect of a breakthrough in what he called "the countdown for peace."

There was no indication, he added, that Mr Saddam was

also held out the possibility of talks between Iraq and Kuwait after a withdrawal, but said Saudi Arabia was prepared for war if necessary.

Mr Bush and his senior officials have taken an uncompromising view of the aim of the Baker-Aziz meeting, stressing that there will be no negotiations and that the US will not agree to any subsequent talks in Baghdad.

In a weekend radio address, Mr Bush said: "There will not be secret diplomacy. Secretary Baker will restate, in person, a message for Saddam Hussein; withdraw from Kuwait unconditionally and immediately, or face the terrible consequences."

King Fahd of Saudi Arabia said he shared President George Bush's earlier "gut instinct" that Mr Saddam would pull out of Kuwait. He

insisted there could be no question of compromise in the Geneva talks. "You don't negotiate with someone who's broken into your house as to

Continued on Page 10

US ambassador to Bonn, Vernon Walters, bids farewell to American troops yesterday as they depart for Saudi Arabia

THE GULF CRISIS

PAGE 3

• View from Baghdad: further gesture likely

• View from Washington: US firm on no negotiations, no compromise

• View from Bonn: Genscher's Kuwait election offer

• View from Paris: Saddam could win without war

OTHER PAGES

• Markets Pages 13-14

• Currencies Page 21

increased demand for seats up to the January 15 deadline".

It is understood that demand for seats to the region is being increased by the needs of military personnel, as the build-up of troops in the Gulf continues.

Airlines are increasingly concerned about Iraq's latest threats to launch terrorist attacks in the west and are understood to have taken measures to increase security.

BAA, the operator of Heathrow airport, London, said that it was on its "normal security high level" and that any change would be instigated by the Department of Transport. "We do have contingency plans."

Continued on Page 10

## Airlines join suspension of flights to Israel

By Judy Maltz in Jerusalem and Kevin Done in London

FOREIGNERS packed Tel Aviv's Ben-Gurion airport yesterday in a rush to leave Israel as another three airlines announced the suspension of flights to the country.

The Israel Airports Authority said the flights were cancelled because of sharp rises in insurance amid fears of a Gulf war. The three airlines are the Polish national carrier LOT, Cyprus Airways and Scandinavian Airline System (SAS).

British Airways is continuing to fly to most of its destinations in the Middle East although it is reducing its services to Tel Aviv "for commercial reasons" from January 15, the date of the UN

deadline to Iraq to withdraw from Kuwait. Services to Tel Aviv are being reduced from six to four a week because of reduced demand.

BA has already re-routed all its flights to the Far East and Australasia that would normally cross Iran, Kuwait or the Gulf area, to more northerly routes.

The airline said yesterday that it was monitoring the situation in the Gulf around the clock and had "well-prepared contingency plans ready both for provision of extra flights from the areas and for complete re-routing of all services."

Other international airlines have

already suspended some services to the Middle East. South African Airways has also suspended services to Israel, and the Dutch KLM airline have announced plans to reduce flights there.

Pan Am announced last week that it was suspending flights to Israel and Bahrain, while Cathay Pacific has stopped flights to Bahrain from London and is re-routing its services to Hong Kong via Helsinki.

British Airways said that demand had been heavy on its routes from the Gulf region including Abu Dhabi, Riyadh, Dhahran, Dubai and Bahrain. It said it was putting extra capacity on these routes "to meet anticipated

increased demand for seats up to the January 15 deadline".

It is understood that demand for seats to the region is being increased by the needs of military personnel, as the build-up of troops in the Gulf continues.

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Continued on Page 10

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## INTERNATIONAL NEWS

Bush expected to appoint US agricultural secretary as party chairman

## New role for Yeutter could smooth Republican conflicts

PRESIDENT George Bush's still unconfirmed choice of Mr Clayton Yeutter, US agriculture secretary as new chair of the Republican Party has bewildered many, writes Nancy Dunn in Washington.

The secretary's competence and knowledge of farm and trade policy – areas in which he had spent most of his public service career – is praised by Washington insiders. So is his tireless crusade to get farm trade rules accepted under the now stalled Uruguay Round of international trade talks.

Mr Les Glid, an international trade specialist with the American Soybean Association, said: "He is a

dynamical, outgoing personality. But he is no kind of ideologue".

It is exactly these attributes, however, that makes sense of President Bush's choice.

The Republican party is facing divisions between conservatives and moderates, a split intensified by the president's reversal of his no new taxes pledge.

Some in the party's right wing have also joined Democrats in opposing Mr Bush's policy on the Gulf.

Mr Yeutter's credentials as an economic conservative are impeccable. His views on the "not button" social issues – abortion, affirmative action, crime and punishment – are not well

known. His appointment may baffle but it will not provoke hostility.

He is no political attack dog in the mould of Mr Lee Atwater, the ailing, retiring chairman. He is a talented gladhander, who will charm contributions out of the party faithful: he may even smooth the conflict in the ranks.

As a former Nebraska farmer, the agriculture post was once the summit of Secretary Yeutter's ambitions. After three years in the greasing position of Trade Representative, from 1985-88, he had to be convinced to take the job at USDA.

He said he would stay in office to help pass the far-reaching 1990 farm legislation. This maintains the cheap

grain export competitive policy introduced by the Reagan administration, a strategy highly unpopular among many farmers. Mr Bill Abrahams for the National Family Farm Coalition, said: "Many farmers see Clayton Yeutter as the embodiment of corporate agribusiness. I don't know of a recent secretary who has been so unpopular in the upper Mid-West."

Mr Yeutter also wanted badly to complete what he had helped start: the most ambitious round of international trade talks ever attempted. Some thought he went at that job too vehemently, offending those who disagreed with him in the EC with inflammatory rhetoric.

Despite the collapse of the Uruguay Round negotiations, Secretary Yeutter won accolades from mainstream farm groups for refusing to compromise on farm trade reform. He was criticised, however, for having failed to push the president sooner and harder to make credits available to the Soviet Union.

Senator Rudy Boschwitz, just defeated in his re-election campaign in Minnesota, and Mr Cooper Evans, a former congressman and White House adviser, are mentioned as possible choices to succeed Mr Yeutter.

Clayton Yeutter, right: praise for his tireless crusade on farm trade



## Members agree to bury Comecon

By Quentin Peel  
in Moscow

THE nine member states of Comecon, the Soviet-led state trading bloc, agreed this week to dismantle the organisation and replace it with a far looser consultative and co-ordinating body.

The agreement falls short of the outright abolition of Comecon sought by Czechoslovakia, in particular, but it is clear the new body, to be called the Organisation for International Economic Co-operation, will primarily perform the task of undertaker.

"For me, this is the end of Comecon," Mr Vlastimil Dlouhy, Czechoslovakia minister of the economy, said, after the meeting. "This new organisation exists for political reasons, just not to give a blow to the internal situation in the Soviet Union."

We do not need it very much. Trade links can be handled on a bilateral basis, which will give it five or seven years' maximum life."

He agreed, however, that there were remaining organisational links, including the

The agreement falls short of the outright abolition of Comecon sought by Czechoslovakia in particular, but it is clear the new body will primarily perform the task of undertaker.

Privatisation of small state-owned enterprises is to be speeded up, with the government aiming to have "everyone owning a part of the nation's property", while "private property and competition" were to be the keys to countering a recession, Mr Bielecki said.

Foreign trade is to be headed by Mr Dariusz Ledworski, Poland's new prime minister, promised free-market policies and a speeding of privatisation in his first policy speech to the Sejm (parliament) at the weekend.

The 38-year-old business consultant and close associate of President Lech Walesa said his government would concentrate on the economy "to encourage those who still hope, and give hope to the doubters".

He outlined his cabinet, which should be approved later this week, once the candidates have been vetted by the Sejm committees. Mr Bielecki stressed that the holding of free elections for parliament was a priority. This means that the cabinet's time in office is to be numbered in months, rather than years.

For the moment, the prime minister's line-up leaves Mr Leszek Balcerowicz, the deputy premier responsible for the economy, in place and still heading the Finance Ministry.

Mr Krzysztof Skubiszewski, the foreign minister, is also to stay.

Foreign policy, according to Mr Bielecki, will involve "intensive" co-operation with Germany, aimed at easing Poland's integration with the European Community.

Telecommunications, along with transport, energy and housing, are to be priority areas for the new government, while farmers were promised that food exports would be resolved.

The new organisation should also strive to improve payments between member states, now transferred to settlement in hard currency at world market prices, he said.

A key problem for east European exporters to the Soviet Union is that the latter still maintains central control of hard currency, with only a tiny proportion in the hands of individual importers.

Mr Bela Kadar, the Hungarian minister for international economic relations, who chaired the executive committee meeting in Moscow, said the new organisation would be "in the first place, of a consultative nature, an informative organisation".

But it could still help to solve regional problems of infrastructure, including transportation, of environmental protection, and general economic questions.

Its initial budget will be only Roubles 5.5m (£5.5m at the official exchange rate).

Even Mr Stepan Sityanov, the chairman of the Soviet state committee for foreign economic relations, and deputy prime minister, admitted that the old organisation "has exhausted itself, and does not meet the present social and economic conditions of the member countries".

However, he insisted that "the economic space developed has become a reality. We cannot break it or reject it. That would not be useful for any member country".

Mr Dlouhy said that the new organisation would also deal with residual questions of customs regulations, tariffs and quotas, and with developing relations with other international organisations, including the European Community.

He told the meeting that Czechoslovakia's prime concern was to become integrated into "west European economic groups".

However, the process was likely to take a decade. "Within this time we think it is reasonable to set up an organisation for regional economic co-operation."

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## Albania to free 200 political prisoners

By Judy Dempsey

ALBANIA'S ruling communists will release over 200 political prisoners in a gesture aimed at stemming the support for the opposition Democratic party, as the country prepares for elections on February 10.

President Ramiz Alia, head of the ruling Party of Labour (APL), also said during a session of the People's Assembly, the rubber-stamp parliament, that "new guidelines" would be issued to border guards.

The guards have been accused by the Greek authorities of shooting at ethnic Greeks and Albanians who have tried to escape into neighbouring Greece over the past week.

By issuing new but undefined guidelines, the Albanian authorities have implied for the first time that guards had

been shooting at would-be escapees. Over 4,000 ethnic Greeks have fled from the country since January 1. Many are unskilled workers who risked the treacherous escape across the mountains because of deteriorating economic and living conditions.

The Greek authorities, who will receive financial assistance from the European Community to cope with the refugees, last week accused the Albanian authorities of encouraging the ethnic Greek minority to leave the country in a move aimed at robbing the Democratic party of votes.

Doing so will allow the communists to retain the political initiative and convey the impression to the population that it is committed to reform.

These tactics are likely to deter sections of the population from supporting the Democratic party. The peasants will vote for the communists if they are promised some access to

and academics, including Mr Gramoz Pashko.

"It was our request to set free all political prisoners, and perhaps that is the first sign that this request was not a voice in the wilderness," Mr Genc Polo, spokesman for the Democratic party, said.

Despite their optimistic remarks, it is clear that Mr Alia is determined to dilute the influence of the Democratic party, specifically by co-opting some of its policies.

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private plots.

Both sides, however, will woo young people, who make up over a third of the 3.2m population, and the workers. But since the communists control the media and the hated secret police, and have refused to postpone the elections until May as requested by the Democratic party, it may turn out to be a one-horse race.

Mr Alia's announcements coincide with more anti-government demonstrations at the weekend in the north-western Catholic city of Shkoder, the south-eastern city of Korca and the south-western city of Lushnje.

Mr Polo said the Lushnje demonstrations occurred during a peaceful rally on Saturday when baton-wielding police blocked off the main

## Bielecki pledges free market policies and speedy privatisation

By Christopher Bobinski in Warsaw

MR JAN Krzysztof Bielecki, Poland's new prime minister, promised free-market policies and a speeding of privatisation in his first policy speech to the Sejm (parliament) at the weekend.

There are to be changes in the economic posts, with the privatisation ministry going to Mr Janusz Lewandowski, leader of the small Gdansk-based Liberal Democratic party. Mr Andrzej Zawislaw, an academic specialising in management, also associated with the group, becomes industry minister.

Privatisation of small state-owned enterprises is to be speeded up, with the government aiming to have "everyone owning a part of the nation's property" while "private property and competition" were to be the keys to countering a recession, Mr Bielecki said.

He outlined his cabinet, which should be approved later this week, once the candidates have been vetted by the Sejm committees. Mr Bielecki stressed that the holding of free elections for parliament was a priority. This means that the cabinet's time in office is to be numbered in months, rather than years.

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Mr Krzysztof Skubiszewski, the foreign minister, is also to stay.

Foreign trade is to be headed by Mr Dariusz Ledworski, Poland's new prime minister, promised free-market policies and a speeding of privatisation in his first policy speech to the Sejm (parliament) at the weekend.

Mr Bielecki promised foreign investors full freedom to transfer profits abroad, and equal treatment with Polish companies.

He called on the west to "radically reduce Poland's foreign debt", which is set to reach \$50bn (£25.9bn) at the end of this year.

At home, the dominant role of the state-owned banks is to be reduced, as reforms of the financial system are to be accelerated, while Mr Bielecki reiterated that a stock exchange would be in place by the end of the year.

## Freed generals told by Menem to stay silent

By John Barham in Buenos Aires

PRESIDENT Carlos Menem of Argentina has demanded an end to public statements by the former generals he freed last week from prison, where they were serving lengthy sentences for human rights abuses.

Last week, three members of the military junta that ruled Argentina between 1976 and 1983 demanded a public vindication for the army's brutal repression of political opposition.

Mr Menem said that the former generals were "figures from the past and for as much as they live in the present they have lost political importance and their military rank, so there is no point in discussing the subject any more."

He pardoned eight former military officers and a former terrorist leader to "close the wounds of the past."

Opinion polls however show that 68 per cent of the public expect the pardon. It is clear that granting it has come to be

seen as Mr Menem's worst political error since taking office in July 1989.

In addition, far from subduing the army, which had insistently and violently demanded the release from prison of all officers, the pardon has imposed further demands for new concessions.

A new campaign seems to be under way to force Mr Menem to lift a ban on the eight former generals' right to hold public office and incorporate them back into the armed forces.

There is also growing pressure from a number of officers who are demanding a recognition of the army's traditional role as a "factor of political power".

Instead of accepting the pardon as a gesture of national reconciliation, as Mr Menem had wanted, the armed forces have evidently seen it as a sign of weakness.

## Brazilians warn of beef export fraud

By Christina Lamb in Rio de Janeiro

MR Antonio Cabral, Brazil's agriculture minister, has alerted his European counterparts to a \$200m (£103.6m) embezzlement at the Bank of Crete, the biggest financial scandal in Greek history.

A 71-year-old former premier refused to testify in person before an investigating judge caused a flurry of legal debate last month before an order was issued for him to be forcibly summoned.

But in keeping with the conservative government's wish to avoid a confrontation with Mr Papandreou's Panhellenic Socialist Movement before the trial, the order was allowed to lapse.

**Marching Turkish miners halted**

Turkish security forces backed by water cannon and bulldozers halted nearly 50,000 striking coal miners on a 250km march to Ankara yesterday, Reuter reports from Ankara.

The semi-official Anatolian news agency said troops, gendarmes and riot police blocked the miners about 2km from Eskisehir village, well short of the main Istanbul-Ankara highway. The miners set out on foot on Friday from Tonguzdak on the Black Sea after police stopped their 1,000-bus convoy from leaving for Ankara.

Now they want to convince a suspicious world that their military and nuclear hardware will

perhaps as much as \$300m. Within the next two weeks the ministry is to introduce tougher inspection standards.

According to Mr Cabral, "this must have been an international operation because the firms buying the meat in Europe were receiving it with the wrong documentation as something much cheaper than it really was". He said he had sent telexes to his European

counterparts and police alerting them to the crime.

The fraud is an embarrassment for the Brazilians who have been hoping to have a ban on meat exports to the US lifted. The ban was imposed last year because of alleged inadequacy of Brazilian sanitary inspection.

The EC also issued a warning to Brazil, although it did not stop imports.

technique, imposed to prevent proliferation of nuclear weapons and missile systems.

They also hope to win the confidence of foreign investors by further demonstrating the seriousness of their pro-western foreign policies and professional business economic policies.

Neither country can afford the huge cost of its nuclear establishments. Brazil has one nuclear power station and Argentina has two, but all three of them are plagued by constant operational problems, and ambitious plans for a new, more professional business economic policies.

Significantly, the ceremony took place only days before President George Bush visited Brasilia and Buenos Aires. The US has now promised to release sophisticated IBM computer equipment to Brazil for use in oil exploration and civil

aviation design.

However, the two are demanding some changes in nuclear controls. Argentina in particular wants regulations revised to protect its industrial secrets in the fiercely competitive nuclear industry.

Both countries continue to denounce the Nuclear Non-Proliferation Treaty (NPT), which

## INTERNATIONAL NEWS

Victor Mallet on Iraq's view of the conflict

**Further gesture likely from Baghdad**

**THE** main problem for those who favour a compromise with Iraq in order to avoid war in the Gulf is that Baghdad has so far shown little public indication of wanting to compromise.

President George Bush, in other words, is not the only man to have obstructed linkage between an Iraqi withdrawal from Kuwait and a resolution of the Arab-Israeli dispute.

Although Iraq has paid lip service to the Palestinian cause and to linkages between the two issues, it has publicly and defiantly expressed its determination to stay in Kuwait in perpetuity - a contradiction which seems to make nonsense of any deal suggested so far by wavering members of the multinational alliance.

President Saddam Hussein

View from Paris

**Saddam could win with ease — without necessity of war**

By Ian Davidson

**WITH** nearly a week to go before the UN deadline, and two days before the meeting between Mr James Baker, US secretary of state, and Mr Tariq Aziz, his Iraqi counterpart, the world seems poised on a knife-edge between war and peace. But the nature of the bargaining process is such that President Saddam Hussein has a range of options for winning hands down, if he chooses to take them.

Mr Baker insists the purpose of his meeting on Wednesday is not to negotiate with the Iraqi foreign minister, but to impress on him the disastrous consequences for Iraq of its present policy. For their part, the European Twelve sought a separate meeting with Mr Aziz, but were rebuffed.

The French presidency has insisted that last week's visit to Baghdad of Mr Michel Vauzelle, chairman of the foreign affairs committee of the National Assembly — who arrived unexpectedly in Tunis yesterday — was an entirely private and unofficial initiative, without a message or a mandate from the French government.

But no one believes these disavowals, since it is obvious the Americans and Europeans are desperately anxious to find an alternative to war. If these meetings are not negotiations, or at least signals of an ultimate readiness to negotiate, it is hard to see their purpose.

Unfortunately, the UN coalition now hangs together only through the dialectics between two absolutes: total Iraq withdrawal from Kuwait, or war. Western governments insist in public that there can be no negotiation and no compromise, not just because the stuffing would be knocked out of the war option.

The US administration may wish the Iraqis to believe that it is made of sterner stuff, and capable of clinging to the dialectic of absolutes through thick and thin. But few European governments are likely to sound convincing in a bellicose mode if Mr Saddam makes the minimal "gestures". And if there could be a greater disaster for the US than a war in the Gulf, it would be a war in the Gulf from which most European governments would be unable to sustain.

But the cohesion of the UN coalition on the basis of its absolute dialectic has only been made possible by the equal and opposite absolutism of Mr Saddam.

It is only his insistence that he will not surrender an inch of Kuwait, and that it will remain the 18th province of Iraq, which has sustained the unity of the UN coalition, and indeed has driven the ratcheting of successive UN Security Council resolutions ever closer to war.

If Mr Saddam were to move slightly away from his absolute position, he would immediately make it virtually impossible for the UN coalition to sustain

**Aziz urged to reconsider rejection of EC talks**

By David Buchanan in Brussels

**THE** European Community yesterday urged Mr Tariq Aziz, the Iraqi foreign minister, to reconsider his refusal to talk next week to EC representatives.

Mr Aziz's unexpected refusal to go from his agreed meeting with Mr James Baker, US secretary of state, in Geneva on Wednesday to Luxembourg the following day to meet three EC foreign ministers disappointed officials. It is being read as a sign that Iraq may be interested only in a public confrontation with the US this week, and not serious negotiation.

On Saturday the Iraqi Foreign Ministry said Mr Aziz was declining the invitation of EC foreign ministers on Friday. This was because European policy was dictated by Washington and the Community had behaved badly by effectively retreating in December after an invitation for EC-Iraqi talks, after the US and Iraq had

said it again only yesterday, saying that the "return" of Kuwait to the Iraqi motherland was a reality "for the present and the future".

When asked about possible Iraqi concessions, Mr Saddam's ministers repeatedly referred to his opportunistic "linkage" proposal of August 12; even this, which was designed to soften the unexpectedly fierce international reaction to his invasion, only hints obliquely at an eventual withdrawal.

It calls for an immediate Israeli withdrawal from occupied territory in "Palestine, Syria and Lebanon", a Syrian withdrawal from Lebanon, and only then for "the formulation of arrangements for the situation in Kuwait" on a similar basis.

The Iraqi leader also called

for the withdrawal of US forces from Saudi Arabia and the lifting of all sanctions against Iraq.

As it stands the Iraqi position is unlikely to be taken seriously by the US, but it would be characteristic of Mr Saddam to make a further gesture in the next few days, either to convince his opponents or because he realises that a war — however damaging in the long term to western interests in the Middle East — would be disastrous to all.

The Iraqi president has created an extraordinarily effective police state where dissenters are killed, and unlike Mr Bush he is not buffered by public opinion or an independent Congress; on August 15 desperate to secure his eastern flank as the confrontation with the US developed, he made a U-turn and capitulated to all demands arising from the 1980-88 Gulf war.

If Iraq were to concede at least the principle of a withdrawal from Kuwait, it could

immediately draw on the sympathies of those who argue that Arabs have as much right to lethal weapons as Israelis; and that UN Resolution 242 (the 1987 measure urging an Israeli withdrawal from occupied Arab land in exchange for peace) should be implemented for as forcefully as Resolution 678 of 1990, which authorises the use of force to drive Iraq out of Kuwait.

The Iraqi forces, however much opposition there may have been before to the ruling Al-Sabah family.

In any case neither Germany nor France are likely to have much influence over the political life of a future Kuwait, nor have they explained why they are offering Kuwaiti democracy to what is arguably the most undemocratic regime in the world.

Whatever concessions Mr Saddam announces, he is unlikely to be believed by a sceptical Washington unless he puts his promises into effect immediately.

The meeting of the earlier US call for direct contacts in Washington and Baghdad, is being seen as a means both of reassuring domestic American opinion that Mr Bush is "going the extra mile for peace" and of ensuring that the unity of the coalition is not undermined by a series of separate diplomatic initiatives, such as the European Community offer of talks with Mr Aziz.

Both Mr Baker and Mr Brent Scowcroft, the president's national security adviser, yesterday presented the meeting as last chance of delivering the message that the US is serious about its threat to use force to eject Iraq from Kuwait unless there is full compliance with successive United Nations resolutions requiring complete withdrawal.

They were at pains to stress that there will be no private deals or understandings. While there have been unconfirmed suggestions that Mr Baker has been keen on pursuing a deal with the White House, he yesterday sought to avoid the impression that the start of a Geneva meeting would be the start of a process of negotiations.

He unequivocally ruled out any subsequent meeting in Baghdad on the grounds that this would be too close to the January 15 UN deadline and

that it would bring up a discussion.

While US officials are taking an uncompromising view of the Geneva meeting and are pessimistic about the chances of an early diplomatic breakthrough, there are several possible complications. First, if the Geneva talks merely involve a re-statement of familiar positions, and are seen as having failed, will the unity of the coalition be undermined by any revival of separate EC talks with Baghdad?

Second, if Iraq appears to be shifting, however slightly and uncertainly, can Mr Bush be seen to dismiss further discussions, including a visit to Baghdad by Mr Baker?

Third, at the last minute, next weekend, Mr Saddam promises at some date to withdraw from Kuwait, will the coalition become divided, with many European countries, particularly, grasping the offer and the US standing back and insisting upon immediate completion of withdrawal?

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## INTERNATIONAL NEWS

## Securities firms look across borders

Richard Waters on how bankers and brokers are preparing for battle

**T**HE banks and brokers which dominate the European securities business are preparing for battle. While some securities markets – notably the telephone market for eurobonds, based in London – have long had a strong international character, others remain parochial, in thrall to local cartels.

Change is now in the air. It is coming from two directions: the gathering wave of deregulation that has been washing across the continent's financial centres since the mid-1980s; and the coming of the EC's internal market. The 1992 bandwagon has created a surge of interest in cross-border investment from the institutions which act as the guardians of mass capitalism – the mutual funds, pension funds and others which dominate international investment.

Against this background, the intermediaries who service the flows of international capital – the banks and brokers, and the exchanges through which they transact their business – have been largely slow to respond.

National exchanges have only recently begun to look for ways to break down the barriers between them to create better ways for investors to trade across borders. Meanwhile, the banks and brokers, many of which continue to rely on a large share of business in their domestic markets, are beginning to explore ways of securing their places among the handful of intermediaries which could eventually dominate European share trading and distribution.

The resolution of two current debates will determine the outcome. These are over the regulations to cover the EC's open investment market, enshrined in the planned directives on investment services and capital adequacy.

The planned Investment Services Directive was stalled in the dying days of the Italian presidency of the EC, and now needs a kick-start to break a deadlock. On the one side, the French, Belgians, Spanish and Italians argue that all securities business should pass through recognised national exchanges, to give investors (particularly personal ones) the highest level of protection.

No business should be conducted off-market – or if it is, investors should give express permission for their dealing to bypass the organised markets (the latter was a compromise floated towards the end of last year).

Opposing them, the British, Germans and others say there is no need to limit trading in this way, and that investors would suffer from the built-in inefficiency of being forced to deal through monopoly institutions. Critics of the French-led camp have claimed its adherents are inspired by protectionism.

According to this view, the Paris authorities are motivated mainly by a desire to seize business back from SEAG International, a telephone market in London set

up five years ago which has won a large share of the business in leading continental European stocks (as much as a third of the trading in some French and Italian shares is handled in London, and a sizeable chunk of the business in leading German and other stocks).

However, the argument over the directive goes much deeper than this. At issue could be whether European share trading should become the preserve of a handful of banks, or whether it is opened to a wide range of intermediaries. Seen from this perspective, it is the French who are fighting against protectionism. The intrusion of



THE EUROPEAN MARKET

national pride, the egos of established stock markets and the fight among financial centres for leadership in Europe all help to complicate this picture.

Off-market trading favours institutions which already have a big market share. Smaller competitors and other outsiders suffer from being excluded from much of the trading done. This in turn strengthens the position of the market leaders. The eventual effect is to fragment a central stock market, breaking it into a small number of proprietary markets.

The result: an internalisation of stock markets into a small number of banks. This, according to some observers, is the direction in which securities business is inexorably moving. At present, European securities business is delicately poised. In countries such as Germany, a handful of banks dominates securities trading. These institutions are able to harness powerful in-house fund management arms to feed their brokerage business.

In Paris and London, this tendency has yet to take hold – though observers of the Paris market believe it is fast following the German model, driven by the desires of leading banks to ape their German counterparts. London, by comparison, remains largely open – the fund management arms of integrated securities houses guard their independence jealously, rather than channeling all their business to in-house brokers.

"Very few people have cut back yet on their grandiose 1992 plans," says one securities house with grandiose plans of its own. The coming year is likely to reveal which institutions simply do not have the stamina to make a play for a strong position in European securities trading.

## Emergency supplies bound for Ethiopia



An Ethiopian woman working in fields near Wukro

## Djibouti plays large role in Gulf build-up

By Julian Ozanne  
in Djibouti

ONE of Africa's micro-states is playing a disproportionately significant role in the military build-up in the Gulf. For years pro-Western Djibouti – population 500,000, including refugees and its modern port has been an important refuelling point for ships patrolling the Gulf. The French have also maintained a 4,000-strong garrison since independence in 1977.

The numbers of British, American, French and Italian warships, either bound for the gulf or returning home, stopping at the port has more than quadrupled in the past six months to between 20-30 every four weeks to take on supplies of fuel water and fresh food.

The United States is also using Djibouti's airport to fly F/A maritime reconnaissance aircraft over the Gulf.

An additional one western diplomat Djibouti is also serving an important back-up for the blockade of the Gulf of Aden.

For Djibouti the Gulf conflict is a mixed blessing which the government is trying to exploit.

While the government complains the Gulf crisis has cost them \$200m, there are signs of economic benefits flowing into the country. Moderate Arab states, led by Saudi Arabia and Kuwait, have promised Djibouti an initial \$40m assistance for its sturdy position on the Gulf crisis, of which \$20m has already been given.

## Peking protesters sentenced

By Peter Ellingsen in Peking

A PEKING court has handed out relatively lenient sentences to nine people, at least six of them students, found guilty of minor offences during pro-democracy demonstrations in 1989.

Two of the nine "repeated" and were exempted from further punishment, while seven others received prison terms of between two and four years, the official New China News Agency (NCNA) said.

Although four of those jailed were the Communist party's most-wanted list following the brutal crushing of the movement by the army on June 4, none was among the high-profile figures said to be behind the uprising and targeted by the government for harsh penalties.

Of the four on the list, Wang Youzai, general secretary of the Peking Autonomous Students Federation, received the most severe penalty, of four years.

Two others on the list of 21 most wanted student activists, Zhang Ming and Ma Shuang, were imprisoned for three years. Zhang, a 24-year-old engineering student from Peking's Qinghua University, was arrested in September 1989, while Ma, 25, of Peking Film Academy and a close friend of exiled student leader Wu'er Kaxi, reportedly surrendered to police in June.

The fourth on the most-wanted list, Zheng Xuguang, 20, a member of the autonomous students federation, was caught trying to flee to Guangzhou in August 1989. He was jailed for two years.

In a move that diplomats believe is new to China, all four will have the time already spent in prison deducted from their jail sentences.

The NCNA said the nine were prosecuted in public, but there is no independent confirmation of this.

NCNA said those convicted could appeal to the People's Court within 10 days, but analysts said this was an unlikely option as all Chinese courts are guided by the policies of the Communist party, which has branded anti-government marches and sit-ins a criminal offence.

Defendants said the leniency in the trials, among the first involving 1989's democracy movement, was not surprising. "The real test is when those with a higher political profile, such as student leader Wang Dan and intellectual Lin Xiaobo, are prosecuted," one said.

"Some were found guilty of organising and directing the stopping of, and attacks against, armed forces enforcing

WORLD ECONOMIC INDICATORS					
INDUSTRIAL PRODUCTION (1985 = 100)					
	Nov '90	Oct '90	Sep '90	Nov '89	% change over previous year
Japan	128.4	130.0	126.4	120.6	+6.5%
Oct '90	Sep '90	Aug '90	Oct '89		
US	116.1	117.1	116.9	114.1	+1.7%
UK	108.3	108.6	102.8	110.2	-5.2%
W. Germany	118.6	118.9	118.9	112.7	+6.2%
France	113.2	113.3	113.2	112.0	+1.1%
Italy	115.7	119.2	118.1	119.3	-3.0%

Source: National government statistics

## UK NEWS

## Blue Circle to raise cement prices

By Andrew Taylor, Construction Correspondent

BLUE CIRCLE, which supplies half of all the cement sold in Britain, is expected today to announce an increase in UK prices of more than 5 per cent.

The move is likely to surprise the British building industry. It comes against a background of declining UK construction output, falling cement sales and rising manufacturing costs.

The three large British cement manufacturers – Blue Circle, Castle and Rugby – previously raised prices by about 5 per cent in March last year.

The increases mostly failed to stick as competition between cement manufacturers grew and concrete prices fell sharply in southern England – the UK's biggest regional construction market.

Commenting on the tendency for fund management business to be kept in-house, he says: "That integration will not lead to the development of pan-European securities houses."

Some internationally-minded houses have already established strong brokerages outside their domestic bases – such as the acquisition by the British Warburg Securities of a leading Paris broker, Baco-Alain. The opening up of national stock market cartels is aiding such acquisition. But these brokerages could remain outsiders, cut off from the fund management business of the local banks.

Seen from this perspective, dominance of the European securities business will only come from alliances among existing strong national houses. Such nations, expressed in cross-ownership, are just beginning to develop.

A second EC directive will also play its part in determining the outcome. This is the Capital Adequacy Directive for non-bank securities firms. Many non-bank firms fear that, by imposing more stringent capital requirements on them, the directive tacitly favours banks. It has yet to be finalised: when it is, the rules will be carefully pored over by securities houses keen to discover whether they have an independent future outside the banking community.

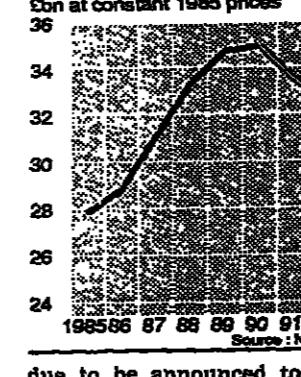
Meanwhile, big plans linked to the EC's internal market are fast becoming less important to many securities houses than a more pressing question: how to survive in markets which, since last August, have seen a sharp fall in the volume of business.

The Iraqi invasion of Kuwait signalled a significant downturn in trading on most national markets. At the same time, the capital crisis that has hit many banks around the world – though leaving Europe's leading banks better off than most – will further test the will of these institutions.

"Very few people have cut back yet on their grandiose 1992 plans," says one securities house with grandiose plans of its own. The coming year is likely to reveal which institutions simply do not have the stamina to make a play for a strong position in European securities trading.

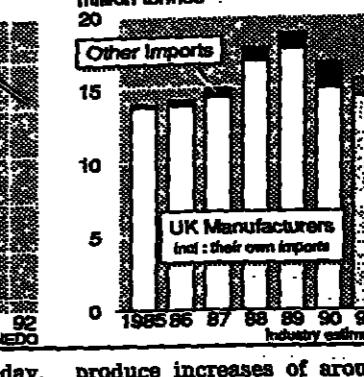
## Construction output

£bn at constant 1985 prices



## Cement sales

million tonnes



due to be announced today, and planned to take effect on March 1, all the more surprising.

Blue Circle will argue that the increases are necessary to offset rising costs. A new wage agreement affecting the company's 3,300 UK cement workers is to be negotiated early this year and is expected to

produce

increases of around the current annual inflation rate, of 9.7 per cent.

Cement sales by the three manufacturers are estimated to have fallen by more than 14 per cent last year to 14.9m tonnes from a peak of 17.4m tonnes in 1989.

Blue Circle's UK cement profits which reached a record

£10.1m in 1989 are forecast by brokers to have fallen last year to between £70m and £75m. Profits are expected to rise even further this year even allowing for price increases.

The group says it would be in the best interests of other manufacturers, which also have seen earnings and margins fall substantially, to raise cement prices by a similar amount.

It has already shown it would be prepared to cut its prices again to maintain market share if Rugby and Castle fail to follow suit.

Blue Circle charges a basic ex-works price of £32.15 a tonne for bulk ordinary portland cement. Delivered prices vary considerably depending upon the distance travelled and the size of discounts available.

Three-quarters of the group's sales are bulk cement of which half goes to 12 companies mainly for concrete and concrete products.

## Land Rover increases its output by 25%

By Kevin Done, Motor Industry Correspondent

LAND ROVER, the maker of four-wheel-drive vehicles, increased output last year by 24.8 per cent to a record £8.621 from £5.000 in 1989, the company announced yesterday.

Production at the Solihull plant, which was helped by the successful launch of the company's Discovery range, last year exceeded the previous peak of 64,814 achieved in 1975.

Land Rover, a division of the vehicle-making subsidiary of British Aerospace, introduced the Discovery in November 1989 as a third, mid-range model in addition to the existing Range Rover luxury four-wheel-drive and the Defender utility vehicles.

Output of the Range Rover, which is expected to be replaced by a new generation model in 1993, project currently under development code-named Pegasus – is running at 510 a week, while Defender output totals around 3,749 produced in the final months of 1989.

Output of the Range Rover fell by 15.1 per cent to 24,202 from 28,512 in 1988, while production of the re-badged Defender – previously sold as the Land Rover utility vehicle – fell by 6 per cent to 21,363 from 22,738 a year earlier.

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Aerospace

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Honda

acquired a 20

per cent

last year.

Discovery

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output

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from

22,738

a year

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# Members Agree to Bury Comecon

in Moscow

THE nine members of Comecon, the Soviet trading bloc, agreed yesterday to dismantle it and to replace it by a looser, consultative, trading body.

The agreement taken  
the outright abolition  
econ sought by  
vacia, in particular  
clear the new body  
called the Organis-  
International  
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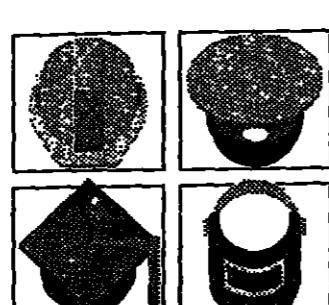
The logo consists of four stylized letters 'A', 'B', 'D', and 'B' arranged in two rows. The top row contains 'A' and 'B'. The bottom row contains 'D' and 'B'. Below the letters, the company name 'ASEA BROWN BOVERI' is written in a bold, sans-serif font.

## MANAGEMENT

**S**omewhere telephones in Connecticut and finds that it is atypical

**Martin Dickson visits a Private Industry Council in Connecticut and finds that it is atypical**

## A chequered record for the UK's role model



### TRAINING ON TRIAL

private sector involvement in manpower training.

The board of each Pic has to have a majority of local businesspeople. They, working together with a minority of representatives from government and community groups, and a full-time executive team, decide how to allocate federal training funds.

Equally important is the role of the private sector in the training itself. For the Pcs do relatively little teaching themselves, instead delegating most work to outside organisations ranging from private businesses to union groups which bid for contracts.

The contractors have to show that there is a local demand for the training they are offering - for example, through letters of support from potential employers - and they are paid in part by the number of trainees they actually place in jobs. According to Durrell, this is the market-place that rules, rather than bureaucrats.

At its best the system does much very valuable work, as the example of Bridgeport shows. But the system is highly dependent on the quality of the individuals involved, that while the American system offers some good ideas to the UK, it is a far from ideal role model.

Pics emerged in the early 1980s out of the Job Training Partnership Act (JTPA), a Reagan administration reform designed to produce greater

and even when performing well, it is open to the criticism that it fails to reach those most in need of help.

The Bridgeport Pic is particularly blessed. First, the geographical area it covers, together with New England's sense of community service, means there is no shortage of business talent willing to serve on its board. In fact there is a waiting list.

However, in some other parts of the country, critics say initial enthusiasm for the scheme seems to have faded, that the seniority of businessmen serving on Pic boards has consequently dropped, and that momentum has been lost.

But attracting the right businessmen depends crucially on the quality of the individual executives running a programme and on their diplomatic skills. Here, too, in contrast to some other areas, the Bridgeport scheme has been fortunate. Its director, Henry Durrell, is an enterprising man with a hard-headed commercial background in retailing and, having been with the Pic from the beginning, gives it a sense of continuity. Other staff members radiate enthusiasm for their work.

Durrell believes that having businessmen in the majority on the board works extremely well. For one thing, he says, it has removed budget allocation decisions from the political arena, with its lengthy squabbles over who gets what. And his board members, who range from senior figures in local banking to small entrepreneurs - provide not only strategic direction and a feel for the business climate to the Pic, but can also give day-to-day practical advice and support services "which money



The federal job training programme in Connecticut includes nurse's aide and photocopier repair

can't buy".

But despite all this support, the Pic's budget has been shrinking since 1984, because federal contributions relate to local unemployment levels, which fell sharply in New England in the late 1980s.

However, in another display of enterprise, Bridgeport has tapped the state of Connecticut for funds, and some 35 per cent of its \$5m budget now comes from this source and is aimed at more welfare-oriented programmes, such as improving the employment chances of the Hispanic population.

But the budget squeeze has also forced the Pic to cut back on some of its more high-risk programmes, aimed at those who are hardest to train. And this highlights a major attack that has been made on the Pic system by critics who argue that it has basic flaws.

In particular, they say that rewarding private contractors for the number of trainees who get placed in jobs has created a "top skimming" bias; contractors choose for training those who would be most likely to

get jobs anyway. John Donahue, an assistant professor at Harvard Kennedy School of Government, says it is as if doctors "were presented with a large population of patients suffering from complaints ranging from tendonitis to brain tumours, were invited to choose two to three per cent of them for treatment, and paid on the basis of how many were still breathing when they left the hospital."

A report by the Department of Labor's Office of Inspector General in 1988 concluded that although the JTPA programme had led to 70 per cent achieving employment it was "not focusing on hard-to-serve individuals - the population segment where potentially the greatest returns on investment can be realised".

In Bridgeport, Durrell acknowledges that "of the eligible population referred to them, they (the contractors) are probably going to take those they think are most likely to succeed". But he points out that the Pic tries to screen out those who would

probably get jobs anyway, all those accepted fit the deprivation criteria - and their places could be filled three times over if the budget permitted.

The Pic programme is generally attacked for emphasising short courses that will put people in jobs quickly, rather than longer term training that will produce more enduring results. The average training period is just three to four months.

Durrell says this problem is built in by the JTPA law, which does not allow Pics to pay trainees living allowances, and that in turn limits the time they are able to remain in a programme. "We once tried a one year auto mechanics training course, but they all dropped out," he says.

In some parts of the US Pics have also been strongly attacked for wasting resources, for example, by subsidising companies for training people they would have hired anyway. According to the Labor Department study this applied to about 60 per cent of on-the-job trainees.

None of these criticisms brands the Pic programme as a failure. It is certainly more successful than its predecessors in finding jobs for the poor, but it does have major flaws if it is regarded as it should be - primarily as a welfare programme.

What it is most certainly not - and was never intended to be - is a national training programme which addresses the serious deficiencies of America's school-to-work transition in an age that demands a more highly skilled working population.

This was underlined in a high-powered report published last year by the influential National Center on Education and the Economy, which said that the JTPA programme was well intentioned, "but because the programmes are designed exclusively to aid the disadvantaged and dislocated populations, benefits are marginal in the labour market".

Instead, the study called for the establishment of state and federal Employment and Training Boards to take a comprehensive look at the nation's critical manpower problems. Perhaps in a few years' time this new enthusiasm will cross the Atlantic too.

In Bridgeport, Durrell acknowledges that "of the eligible population referred to them, they (the contractors) are probably going to take those they think are most likely to succeed". But he points out that the Pic tries to screen out those who would

## UK adviser puts US Pics in the frame

**C**ay Stratton, the UK government's special adviser on its new Training and Enterprise Councils, was depressed, but undaunted by a recent visit to a conference of Private Industry Councils (Pics) in the US.

Many Pics, she says, had rapidly deteriorated into low-calibre administrations of welfare programmes for the long-term unemployed. Stratton believes that Britain can avoid this as it establishes a network of Tecs. While Britain is drawing on the US Pics experience, the aim is to create bodies in the mainstream of the country's vocational training.

Stratton, until 1988 assistant secretary of economic affairs for employment and training in the state of Massachusetts, argues that there are several very clear reasons why most Pics - which like Tecs, are private sector-led bodies which administer publicly funded schemes - have deteriorated.

A basic weakness, says Stratton, is that their structure is not a particularly workable resolution of the balance of power between the public and private sectors.

"The vision may not match the resources," she says. "But in areas like education, I believe that the issues are less about money and more about influence and partnership."

She says that Tecs, unlike Pics, could legitimately seek real partnerships with a number of bodies including local authorities. This wider role, she argues, has been responsible for attracting a good calibre of senior executives to Tec boards.

Pics, by statute, were responsible for planning and broad policy decisions but they could not make any resource allocations or contracting decisions without the approval of the local authority. This could be a county or a municipality with widely differing political agendas for training.

Federal funds - which were substantially reduced during the 1980s - flowed through the states to the local authorities which in most cases employed the Pic staff. Stratton says this resulted in many Pics becoming little more than advisory bodies subject to the political vagaries of their pay masters.

In contrast, Tec boards in the UK are not responsible to local authorities. (Business leaders in the UK have nevertheless complained that the government, in setting funding levels tied to the delivery of specific programmes, has given them little room for manoeuvre.)

Stratton argues that Tecs have much more executive power than their US counterparts and clearer responsibilities. She says when executives joined Pic boards they were promised money, power and

Lisa Wood

influence. But in practice they only had funds for limited programmes if their local authority approved them; they often had no staff of their own and their remit got narrower as new government programmes were set up alongside them.

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Pic boards, she says, are increasingly being made up of vice presidents of personnel rather than chief executives who had the clout to influence public institutions or their fellow employees.

Levels of funding did play a role in keeping chief executives on boards, says Stratton, who points out that federal US funds spent on training amount to about \$3.5bn a year compared with £2.5bn in the UK. She diplomatically says that she believes the level of funding of Tecs at present is adequate. She declines to comment on government plans to reduce spending on Tecs but says: "I believe that if you reduce funding over time so that simultaneously you are reducing the breadth of remit you will be in serious trouble."

## LEGAL COLUMN

## EC proposal raises fears over flexibility of takeover rules

By Robert Rice, Legal Correspondent

**A**PPREHENSION in the UK about the effect of the EC's 13th directive on company law - the takeover directive - was not noticeably reduced by publication of the latest draft in September last year.

In October the Department of Trade and Industry emphasised that the amended EC proposals did not resolve the fundamental issue. The DTI maintains that the important elements of flexibility and certainty are present in the UK system for controlling takeovers through the Takeover Panel and the City Code of Takeovers and Mergers. It believes those elements are maintained by the directive.

The Law Society's influential committee has now added its voice to those expressing concern about the amended EC proposal. In detailed comments to the DTI, it echoes the department's concerns. It says that the ability of the UK system to meet new developments, and the speed of panel decisions, might be lost if the proposal was implemented in its present form. The process of takeovers under the system proposed by the directive would become more bureaucratic, costly and legalistic, it says.

The draft appears to give the relevant "supervisory authority" - in the UK, the Takeover Panel - a considerable measure of discretion. But it will always have to give reasons for using that discretion.

That fact, combined with the introduction of "principles" to be followed, must inevitably circumscribe the panel's discretion and increase greatly the opportunity for challenge through judicial review. The potential for an unworkable growth in litigation during the course of the directive is substantial.

The committee says there are several structural requirements for a bid which any system of control should provide for. It adds that some of them do not appear in the latest draft. The committee is chaired by Mr Bill Knight of Simmons & Simmons, the City solicitors.

In all cases, it says, it should be a condition of any offer that the bidder will end up holding not less than 50 per cent of the voting rights of the target company. In other words, a successful bid must result in legal

control passing to the bidder. Except in the case of a mandatory bid, the committee believes that a bidder should be free to set an initial minimum level of acceptances. It feels that a bidder should also be free to waive the requirement to reach a minimum level of acceptances.

In October the Department of Trade and Industry emphasised that the amended EC proposals did not resolve the fundamental issue. The DTI maintains that the important elements of flexibility and certainty are present in the UK system for controlling takeovers through the Takeover Panel and the City Code of Takeovers and Mergers. It believes those elements are maintained by the directive.

The committee says, however, that a bidder should not be allowed to set a maximum level of acceptances. It says the bidder should be obliged to honour all acceptances received above the minimum during the period of the offer.

• obliged to close a bid by giving prior notice of its intentions to do so before the end of a 10-week period, provided it has reached the minimum level of acceptances and provided the purpose of a mandatory

The purpose of a mandatory

50 per cent test has been met; • able to keep an offer open after the end of the 10-week period, provided the offer has previously become unconditional, in other words that it is binding on the bidder.

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## Potential for growth in litigation is substantial

bid obligation is to allow shareholders in a company where effective control has passed to an non-EC company which has a class of voting securities or partial voting securities traded in another exchange in the EC could find that any bid made for it, even by another non-EC company, would be subject to the supervision of the member state where those voting securities are traded.

Thus, a bid by one US company for another US company which just happens to have some of its stock listed in, say, London, could be subject to supervision by the Takeover Panel. That is obviously unsatisfactory.

There is much scope for confusion and uncertainty, and the DTI must push for some form of amendment which would ensure that the issue of jurisdiction is beyond doubt in each case and is soundly based in law.

In general, however, there appear to be serious objections to the EC directive as it is now drafted. If the flexibility and certainty of the present UK system is not to be destroyed, a great deal of work remains to be done before the EC measure can be adopted safely.

When, for example, the secu-

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**FT SURVEYS**

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This call for Tenders is public and international for corporations and for joint ventures of corporations specialized in the construction of railway works. Bidders shall furnish total financing of the works, the approximate value whereof is US\$ 128,000,000.  
Interested parties may acquire pertinent bidding terms and conditions at Yacyretá Office in Buenos Aires, located at Av. Eduardo Madero 942, 20th Floor, Buenos Aires, Argentine Republic, from 03.00 p.m. to 05.00 p.m., or at Yacyretá Office in Asunción, located at Humaitá 145, 12th Floor, Asunción, Republic of Paraguay, from 08.00 a.m. to 11.30 a.m. and from 01.00 p.m. to 03.00 p.m. Price of bidding terms and conditions: US\$ 1,000 (U.S. dollar One Thousand).  
Tenders shall be received at Buenos Aires Office, up to 03.00 p.m. on April 15, 1991, at which time they shall be opened before attending interested parties;

## ARCHITECTURE

# The Peer and the Poultry

**Colin Amery** hopes that the Law Lords will reject Mr Palumbo's plans for the Mappin & Webb site

**M**r Peter Palumbo is in limbo. He still does not know which way the noble judges in the House of Lords are going to decide the fate of his proposals to demolish one of the last remaining chunks of the 19th century City of London. The case will be heard in the House of Lords next week on January 14.

In the Gilbertian world of political honours, Mr Palumbo was given a life barony by Mrs Thatcher in her resignation lavender list and is currently at that awkward stage of being a peer without a gazetted title. Will he opt for Lord Palumbo of Poultry to commemorate his long skipmif in that street?

Mr Palumbo is a peer with many seats. He is the only peer in the world with a set of modern movement houses by Miss Van der Rohe and Le Corbusier. He is certainly the only peer to be much involved in a group that is dedicated to the preservation of the evidence of the modern movement in architecture. This enjoys the title of Docomomo because it is about the documentation and conservation of that period – Lord Docomomo?... a certain exotic rhythm...

Like all enthusiasts for the extremes of the modern movement, and most peers, Lord P's main seat is a good Georgian manor in Berkshire with the odd ornament by that well known modernist Quinlan Terry. The barony of Bagshot is perhaps too conventional. Perhaps he will settle for the decent obscurity of a Scottish title – Baron of Ascrib, after the Hebridean island where he

is building his most recent seat. That would also commemorate for his lifetime the moment when he admitted he was really a conservationist.

He felt the island was too beautiful for a new building and so he and his architect, Mr Stephen Gardner, are placing the Scottie seat underground. If only he felt the same way about the City.

While it may be fun to toy with titles in our classless society, the issue is that the Law Lords will be looking at on January 14 is a serious one and we should be grateful to Lord P. for giving the nation the chance once and for all, of settling the question of when is a listed building a listed building and whether the protection currently offered by the law is working adequately.

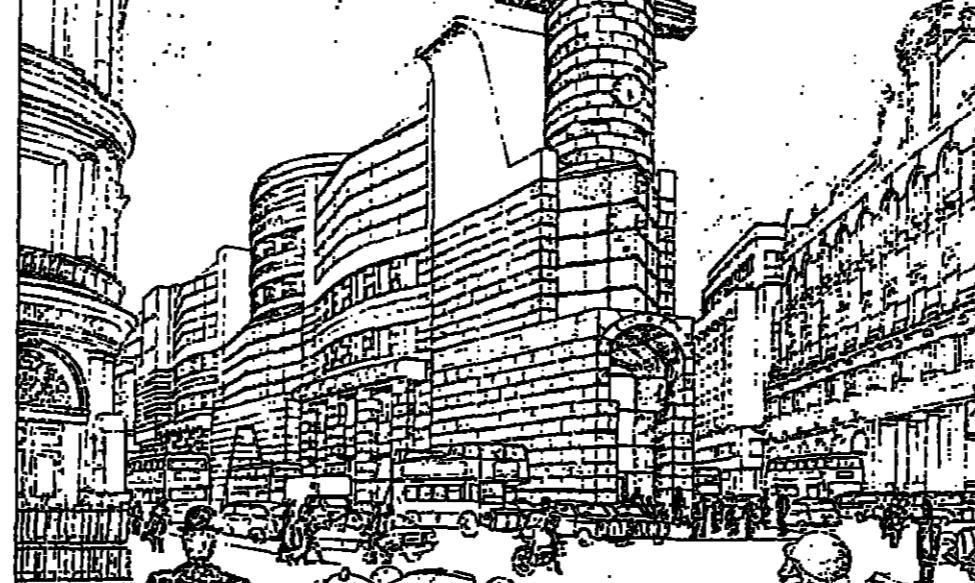
The story so far... Mr Palumbo controls the site of the City Poultry at the end of Cheapside and Poultry by the Mansion House. It is often known as the Mappin and Webb site after the jewellers shop which has been there for so long. The site is currently occupied by a group of good 19th-century listed buildings, the Mappin and Webb building being an interesting exercise in commercial gothic by J and J Belcher of the 1870s, with its fine circular Franco-Flemish tower at the apex of the site. There is a lot of good craftsmanship on all the other buildings – stone carving, terracotta, ironwork – everyone including Mr Palumbo, has said that it makes perfectly good, commercial sense to demolish all the buildings, as shops and offices. Eight of them are listed and the whole site is in an important

conservation area and is part of an Area of Special Character under the Greater London Development Plan.

Many years ago Mr Palumbo wanted a new building on the site – a tower by Mies Van der Rohe with a new square by the Mansion House. That scheme was turned down at a public inquiry in 1985. The then secretary of state for the environment left a tiny loophole in his decision letter when he said that redevelopment might not be ruled out "if there were acceptable proposals for replacing the existing buildings." This loophole led to proposals for a completely different sort of building by architect James Stirling.

There was another public inquiry. Once again the City Corporation, English Heritage, and many local and national bodies were all opposed to the demolitions. This time the inquiry inspector's report was a strange illogical document that seemed to ignore conservation law and argued that the replacement building "might just be a masterpiece". Mr Nicholas Ridley's decision letter after this inquiry was less certain than that his successor, but he thought the scheme to demolish everything should go ahead because the new building may be a "worthy modern addition". It is Mr Ridley's maverick departure from official conservation policy without giving adequate reasons that caused his decision letter to be challenged in the High Court and subsequently in the Court of Appeal.

These two courts of law came to differing conclusions, which seemed to bear out the



James Stirling's controversial designs for No.1 Poultry in the heart of the city

public feeling that Ridley and his inspector had followed neither the letter nor the spirit of the conservation rules. In particular it is clear that if a minister makes a major departure from the rules (especially section 8(8) by making a site a conservation area), Lord Justice Woolf, in the Court of Appeal (March 30, 1990) who dismissed the secretary of state's decision (his letter of June 7, 1989) and set aside the Order of the High Court (December 19, 1989), made it crystal clear that the secretary of state did not give adequate reasons for his decision, especially as his decision marked a major change of policy.

The conservation policy as expressed in government circu-

## SPONSORSHIP

# Guaranteed growth comes to an end

Arts sponsorship has been one of the great British growth industries of recent years, with business funding of arts events rising seamlessly from under £10m a decade ago to over £50m last year. 1991 could see an end to guaranteed growth.

Companies will be less willing to support the arts at a time of falling profits. It might seem like bad public relations to be entertaining guests at a sponsored opera, or to finance a ballet tour, while announcing redundancies. In addition some important sponsors, like British & Commonwealth and Coloroll, have already gone to the wall, while other sectors which have been major backers, like the banks and financial services, and property companies, face particularly hard times. Unfortunately the arts are not yet seen as a priority.

Foreign companies, especially the Japanese, still view the arts as a good way of generating goodwill and contacts in an overseas market, and privatised companies, and those about to follow this route, remain an important force, but it will be a hard slog for arts companies to which verge on the dependent.

In particular business will be reluctant to renew links after the (typically three-year-long) partnerships expire. The biggest arts prize, the £100,000 given by the Prudential to what the judges reckon to be the most innovative arts companies in the UK, ends its natural term this year. Does the Shell/Bafta link, will they be renewed? Scottish Amicable has already announced that its aid for the Edinburgh Festival is to be discontinued. It was dismissed with its media coverage.

Please your Lordship, refurbish your listed buildings, demolish Bucklersbury House or any other indifferent slab that your companies own and earn your emine by adding to London's architectural stock without diminishing it at the same time.

sponsorship target but prospective backers will wonder why the Arts Council did not support it.

The Association for Business Sponsorship of the Arts must work on the new minister for the arts, Tim Renton. His predecessor, David Mellor, pointedly failed to increase the £3.5m the government contributes to the Business Sponsorship Incentive Scheme. Behind the genial exterior Mr Renton is proving to be his own man and quite capable of changing policy. However, although approaches from new sponsors for matching money from the BSIS are currently on target, the slow-down in sponsorship might mean that the frozen £3.5m for 1991-92 will be sufficient to meet the reduced demands upon its coffers.

In the next few weeks Shell must decide whether to maintain the biggest arts sponsorship in the UK – the £1m a year which it has given for the last three years to the British Association of Film and Television Arts (Bafta). The deal ends in the summer but has now been extended for another six months. The appearance of Shell's new UK chief executive, Mr John Connell, at the recent European Film Festival in Glasgow, also sponsored by Shell, suggests that the link will be maintained, at least for another year.

The money, spent on promotional events which attract wide television coverage, such as the Bafta awards for the best British film and television programmes selected for excellence, notably the RSC and the Royal Opera House, will require extra Council money if they can raise matching sums from business or local authorities. The City of Birmingham Touring Opera pocket version of Wagner's *Ring Cycle* the four parts condensed into two, the orchestra reduced to chamber-ensemble proportions, the cast list pruned of smaller parts – has arrived in London for three complete performances. On tour it has been greeted with audience cheers and a general expression of critical wonderment: my colleague in *The Spectator* deemed it "a miracle". At the first of the London showings, on Thursday and Saturday, there were the same expressions of approval from a huge audience – and, in one lonely seat in Row H, a critic so rocked with misgiving that for him the whole experience took on the aspects of a nightmare.

Ridley paces his play well, working frequent humour and oddly poetic strokes of absurdity into his story. Graves and Vosburgh are both alarmingly good as the twins; Graves, playing Presley with maximum objectivity and zero cuteness, gives a gripping, subtle and, yes, oddly lovable performance. Every word, in Matthew Lloyd's direction, makes an impact. I have not heard any of Ridley's three radio plays, but I can imagine that *The Pitchfork Disney* would have an even stronger effect on soundwaves alone. Something, however, that a stage play needs to make full effect, is missing here: a persuasive sense of place.

**Alastair Macaulay**

Orchestra provide themselves with an astonishing feat of adaptability and simple stamina.) And Graham Vick's penny-pinching production, though it demonstrates a surprising lack of engagement with the work's burning issues, and a surprising lack of colour and fantasy in its treatment of characters and spectacle, certainly tells the story straightforwardly enough.

The stepped portable theatre enclosing the orchestra, dull to look at, is capable of welcome enlargements of dimension and vista when needed. As a foraging-ground for young British Wagner singers – notably Linda McLeod (Brynhild), Yvonne Howard (Fricker and Waltraute), Keith Latham (Aberlich), and Peter Sidhom (Donner and Gunther) – who can be expected to grow into the "real thing", this *Ring Saga* has shown itself particularly valuable.

But the whole enterprise really comes to grief on the absurdity of the performing edition. The necessary cramping-in of narrative results in acts of elephantic length and, worse, impossible structural basis – when the transitions between and slow buildings toward climaxes are truncated or jumbled in this way, the result is indigestibly slow and protracted beyond all imagination, and in the highest degree untrue to Wagner.

The second act of Part 1, containing as it did episodes from different *Walküre* acts stuck together, was the *ne plus ultra* of this operatic equivalent of gibberish; those who know their *Ring* well may enjoy moments of passing amusement at the sheer chutzpah of some of these Dove-Vick join-ups, but these are poor compensation for the loss of intelligible dramatic momentum. I think any of the recent or current *Rings* on television would serve the newcomer infinitely better. In any real sense *The Ring Saga* simply doesn't begin to work.

**Max Lopert**

# The Ring Saga

## QUEEN ELIZABETH HALL

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The Enhancement Fund can also have a negative impact on those companies, such as Welsh National Opera, which was not favoured. This makes it even more essential for the WNO to achieve its ambitious

target for the arts.

A night at the Players for the music hall which is its stock in trade has always been a hit and miss affair, with much depending on the brio of the chairman and the availability of artists, who are either young hopefuls or resting old pros, leavened by the odd big name who feels nostalgic about his Players apprenticeship.

But the new theatre seems to be promoting itself as a tourist attraction rather than a quaint British cult. The Players has always attempted something impossible – to re-create the past. It comes closest to success with bonhomie rather than through ritual.

**Antony Thorncroft**

# Puss in Boots

## THE PLAYERS THEATRE

The Players Theatre used to be a friendly, raffish, unpretentious, sort of place stuck under the arches of Charing Cross Station. Then a developer got his hands on the site, and the Players was forced to squat until last year when it was decented back into a pastiche of its old club room inside the high-tech office block.

Every Christmas the Players presents a pantomime which is antediluvian in its traditionalism. Director and designer Reginald Woolley takes the text of a Victorian panto, grafts on tunes of the times, and stands on well back. A year ago I enjoyed a new singing version of a *Cinderella* of 1860 vintage with an attractive

cast, lots of exciting cross dressing, and no little wit.

This year it is the 1837 *Puss in Boots* of J. R. Planché and the thrills have gone. The pun-laden rhyming couples fell like so many cheap cracker mottoes on the ears and the cast sparkled like last night's cheap champagne. Sheila Burnette burst an old trooper's gut as Puss and got some support from Michael Sadler as a clean limbed and bright voiced Ralph, but what promised to be an exhilarating novelty turned out to be a museum piece.

The evening was flat, perhaps because of post-Christmas torpor, perhaps because the new theatre lacks the good-natured squalor of its predeces-

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## ■ ROTTERDAM

De Doelen 20.15 Bladermeier Quintet and Ronald Brautigam piano play by Reicha, Spohr and Onslow. Thurs and Fri: Mariss Jansons conducts Rotterdam Philharmonic Orchestra in Bruck and Beethoven, with Alicia de Larrocha (413 2490)

## ■ Utrecht

Vredenburg 20.15 Piano recital by Alicia de Larrocha. Fri: Hans Vonk conducts Netherlands Radio Philharmonic Orchestra in Bruch and Tchaikovsky. Sat: Mariss Jansons conducts Rotterdam Philharmonic Orchestra (314544)

## ■ VIENNA

MUSIC Staatsoper 19.30 The Nutcracker. Tomorrow and Fri: Tristan und Isolde with Hildegard Behrens. Wed: Plácido Domingo and Agnes Baltsa sing Samson et Dalilah, conducted by Georges Prêtre (51444 2560)

## ■ PARIS

Opera Bastille 20.30 Marek Janowski conducts Orchestre Philharmonique de Radio France in Schumann's Fourth Symphony and Mendelssohn's incidental music to Die erste Walpurgisnacht (4001 1616) Théâtre des Champs-Elysées 20.30 Shlomo Mintz is conductor and soloist in all-Mozart programme with Israel Chamber Orchestra, with Augustin Dumay violin, also Thurs. Tomorrow: The Golden Cockerel, final performance in Paris season of Leningrad's Maly Theatre (4720 3637)

## ■ NEW YORK

MUSIC Metropolitan Opera 20.00 Andrea Chénier conducted by Julius Rudel, with Lando Bartolini in the title role and Sherrill Milnes as Gerard. Tomorrow and Sun: Faust. Thurs: James Levine conducts new

## ■ PRAGUE

Smetana Theatre 19.00 Don Giovanni. Tomorrow: Martinu's The Miracle of Our Lady. Wed:

Madam Butterfly.

Akademietheater 20.30 Siberien by Felix Mitterer. Also tomorrow (51444 2218). Telephone sales of tickets for Staatsoper and Volksoper available worldwide for holders of credit cards by ringing Vienna 5131 513

## BUSH THEATRE

## INTERNATIONAL

## ARTS GUIDE

## TODAY'S EVENTS

## ■ AMSTERDAM

Concertgebouw 20.15 Orchestra of the Age of Enlightenment plays Bach. Wed and Thurs: Neeme Järvi conducts the Concertgebouw Orchestra in a programme of Stravinsky, Bartók and Mendelssohn (718345)

## ■ BERLIN

Dramatische Oper 18.00 Ring um den Ring, joint-production by Deutsche Oper and Béjart Ballet Lausanne, four hours of Wagner's music choreographed by Maurice Béjart. Repeated tomorrow and Wed.

Thurs: Rigoletto; Fri: Aida (3410-249)

## ■ MUSIC

Komische Oper 20.00 Fun! Mädchen und kein Mann, operetta by Suppé.





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# FINANCIAL TIMES

Monday January 7 1991

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## Bonn urged to raise public sector borrowing

By David Marsh in Bonn and Leslie Collett in Berlin

THE BONN government is coming under increasing political pressure to raise overall public sector borrowing still further this year to finance yawning budgetary gaps in the east German federal states.

Higher borrowing by the German Unity Fund (GUF), the off-budget financing vehicle set up last summer to raise money for unification, will be one of the options discussed this week in a series of economic policy talks in Bonn.

In a prelude to what will be a grueling battle for improved access to government largesse, ministers from the five east German states (Länder) will make a plea for more funds from Bonn in talks on Tuesday

and Wednesday. Officials from the five Länder have suggested doubling the GUF - which issues D-Mark bonds on domestic and foreign markets - through increasing its volume by a further DM140bn over four years.

This would keep down direct central and regional government borrowing but inflate further overall German calls on the capital market - to the dismay of the Bundesbank, which has been urging much tighter financial restraint.

The eastern states are facing a severe financial squeeze, exacerbated by Bonn's plans to phase out subsidies east of the Elbe for public services, energy and rents. Price increases for

these services will lead to inflation in east Germany this year being appreciably higher than the roughly 3.5 per cent expected for west Germany in 1991.

Most east Germans are only now beginning to notice the effects of the shift from highly-subsidised prices for basic needs - food, rent, utilities and transport - to prices based on costs.

High non-food subsidies inherited from the Communist planned economy were retained last year although incomes of all east German households rose. While prices of basic foods and commodities rose, prices for higher-quality food, clothing, furnishings and household appliances and cars

fell. The new year began with a doubling of train fares by the east German Reichsbahn on January 1 while insurance rates were almost quadrupled. Public transport fares rose in some cities. Rents are also due to rise this year.

The Institute of Applied Economic Research in east Berlin estimates that wages this year in the five east German Länder will rise nearly six per cent while the cost of living will go up by at least 18 per cent.

Fifteen per cent of the increase is expected to come from reductions in consumer subsidies. An increase in the already debilitating level of migration to west Germany is

likely to be the main result, especially among younger, skilled workers.

Mr Theo Waigel, the Finance Minister, seems likely to decide on high increases in telephone charges and contributions to unemployment insurance. Big cuts in defence spending will also be part of Mr Waigel's plan to keep the overall 1991 budget deficit down to DM140bn. Bonn budgetary planners talk of lopping DMSbn from defence spending next year, by granting the Defence Ministry no additional funds for integrating the former East German National People's Army, which would normally cost about DMSbn.

By Anthony Harris

## Major says inflation in Britain is now falling

By Ralph Atkins in London

MR JOHN MAJOR, the British prime minister, yesterday said the government was "coming to grips" with economic difficulties and there were "unmistakable" signs that inflation was falling.

He confidently dismissed suggestions that the recession would be as bad as in the early 1980s or the 1930s and hope interest rates would fall as inflation subsided.

Mr Major's comments appeared aimed deliberately at countering the growing gloom surrounding the UK economy amid rising company failures and declining output. But he warned that unemployment would continue to rise "for a few months yet".

In a television interview, Mr Major said 1991 "will lay the foundation in the 1990s for the sort of growth and prosperity that people dreamed of some years ago but didn't believe we could achieve".

He is likely to take some comfort from a survey carried out for the Institute of Directors showing British company directors have become marginally more confident about prospects for 1991.

Further ammunition for the Treasury comes in a survey by the venture capital provider, suggesting corporate restructuring in the 1980s has significantly strengthened British industry's ability to withstand recession.

But figures today by KPMG Peat Marwick McIntosh, the accountancy firm, show the number of companies going into receivership last year was double the level in 1989.

Mr Gordon Brown, opposition Labour party spokesman on trade, insisted the government had to "wake-up" to the damage being caused to manufacturers by high interest rates.

He said most UK regions had already lost more than 30 per cent of their manufacturing jobs since 1979.

Highly favoured is the Aureus, a gold coin used by the Romans 2000 years ago. Also winning the Mediterranean vote would be the Electrum, a rare alloy used by the ancient Greeks in coin production.

"I now fear for a permanent loss of manufacturing capacity Britain can ill-afford to lose as many manufacturers are being pushed by high interest rates to the point of no return," he said.

In his television interview, Mr Major said that as Britain's inflation differential with European partners narrowed, "it is overwhelmingly likely that natural consequential events in the markets will enable us to reduce interest rates".

He added: "We are confident that inflation now is going to come down. The signs I think are unmistakable." Directors signal rise in optimism. Page 4: Receiverships double, Page 4.

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# FINANCIAL TIMES COMPANIES & MARKETS

Monday January 7 1991

## INSIDE

### JAL acquires 14% of Lockheed subsidiary



Commercial Aircraft Centre (LCAC) set up recently in California to maintain and modify Boeing 747 jumbo jets. JAL owns the world's largest 747 fleet with 67 Boeing jumbos in service, and another 64 aircraft on order. Page 12

### Germany grazes on home turf

German companies pulled in their horns abroad and turned their attention to new openings in the eastern part of the country last year, according to figures compiled by the mergers and acquisitions consultancy M&A International. The total number of west German investments abroad fell to 186 in 1990 from 215 in 1989, while investments in the European Community were down to 103 from 129. East/west German deals are expected to gather steam this year — west German companies made 101 east German purchases in 1990, while foreigners made 15. Page 12

### The Ecu's twelfth birthday

The Ecu first popped into sight in a European Commission memorandum dated December 18 1978 and took its first faltering steps towards common usage in 1981, when the first Ecu-denominated bonds were offered. Last year, Ecu14bn (\$19.6bn) of bonds were issued, making the Ecu the fourth most popular currency among international investors, behind dollars, sterling and yen. Simon London examines the political and economic benefits that have made the Ecu the financier's favourite child. Page 14

### US bonds prevaricate

Politicians and economists have at last made up their minds — the US is in recession. With that understood, they have greeted the new year with a new question — how long will the recession last? The set of unemployment figures released on Friday morning indicate it will be short and shallow. But a steady run of dismal economic data, widespread debt in corporate America, and uncertainty in the Gulf suggest otherwise. Trapped between these conflicting views, US bond markets could do nothing this week but prevaricate. Nikki Tait reports. Page 13

Market Statistics		
Base lending rates	21	Managed fund service
European turnover	21	Money market
F1/FM index	21	17-20
FT/ABD interbank avce	21	14
Forex exchanges	22	13
London recent issues	22	US money market rates
London share service	22-23	24-25
		24-25
		15

### Companies in this section

American Airlines	12	JAL	12
Amstrad	12	Lexicon	12
Best Products	12	Lockheed	12
Durham (DG)	12	Sears, Roebuck	12
Enstar	12	Thai Airways Int'l	12
Hunting	12	Windsor	12

### Economics Notebook

## Too many cooks spoil Italy's budget

IT IS pure coincidence that Mario Sarcinelli should have decided to quit as director general of the Italian Treasury at a time when political reform is the flavour of the month in Italy. Thousands of words have been written in recent weeks by journalists and academics about the need for constitutional changes which would decisively shift the balance of decision-making power away from parliament in favour of the executive.

In all of the other main European economies, the Treasury ministry has far more decisive control over government spending policies than in Italy. Here the absence of effective horizontal co-ordination between ministries and the relative inability of the government to impose its budgetary design on parliament means that a coherent budgetary strategy is constantly failing victim to short-term and frequently extremely local political exigencies.

After dedicating eight years to trying to design and secure the application of a strategy for coping with Italy's severe problems of accumulated debt and extraordinarily high budget deficits, Mr Sarcinelli decided last month to accept one of the two deputy presidencies of the European Bank for Reconstruction and Development (EBRD). He is being characteristically reticent about his reasons for doing so, but it is not at all unlikely that he is feeling a growing sense of despair about the prospects for turning around the budgetary problem under Italy's present institutional arrangements.

On one occasion last October, his public mask of ascetic imperturbability slipped and he spoke of the "unsustainable" situation of the national public finances. "Government debt issues are becoming

gone on, he would have been supervising gross issues by the Treasury next year to finance a further roll over of existing debt of £520,000m (£460bn) — 'a farce without parallel' in the European Community," said Mr Carlo Azeglio Ciampi, the Governor of the Bank of Italy, last October.

On paper, the 1991 budget, passed by parliament just before Christmas, promises important progress in the government's medium-term plan to stabilise public finance by 1993. The goal is to reduce the budget deficit as a proportion of gross domestic product from last year's 10.7 per cent to 6.4 per cent while establishing total debt at a peak of 104.6 per cent of gdp in 1992.

Rome is weighed down by accumulated debt and high budget deficits. As patience wears thin, reform is flavour of the month

Next year's budget numbers are encouraging: a deficit of £32,000m (9.3 per cent of gdp) which is built on a current surplus of £8,000m — the first time that revenues will have exceeded expenditures net of interest payments for more than a decade and a half. But the actual measures designed to achieve these ends are a scattershot and patch job of revenues brought forward from 1992 and spending cuts of uncertain value. Some £5,600m is even scheduled to come in from the sale of state assets, although not a single detailed proposal has yet been produced.

Only now are Italians seriously beginning to discuss the degree to which their political system is responsible for the worsening of the national debt-to-gdp ratio by 40 percentage points during the 1980s com-

particularly where local authority spending is concerned since funds are obtained from the centre without local politicians having any real responsibility for raising money.

In an interview published last week by Corriere della Sera, Mr Carli was more explicit, arguing that changes in the electoral system were needed, in the balance of powers between government and parliament and in giving more revenue-raising authority to local governments.

He spoke admiringly of the British, French and German budget-making systems in which parliamentarians have little or no actual power to introduce spending amendments. Instead, the 1991 Italian budget was littered with subsequent opportunities for the parliament to pass "mini-laws"

\* Mario Sarcinelli, Trends and Imbalances of Italian Public Finance, Review of Economic Conditions in Italy, May-August 1990.

## UK seeks help for its first Ecu bond issue

By Tracy Corrigan in London

THE BANK OF ENGLAND has started active discussions with banks in London over the UK government's first European Currency Unit bond issue.

Bankers expect the government to issue Ecu bonds within the next few months before the launch of the London International Financial Futures Exchange's Ecu bond futures contract in March.

Meanwhile, the Bank of England, which is advising the government on the issue, must

choose a bank to act as arranger of the issue, a decision fraught with political and practical difficulties.

The Bank of England declined to comment, except to say that a potential deal was under consideration.

Although the UK government would probably like to appoint a UK bank, there are no UK institutions at the forefront of the Ecu bond market. The accepted market leader is Paribas Capital Markets, but a French arranger

of the UK's first foray into the Ecu bond market would be a hard pill to swallow.

In an effort to better their chances, some UK houses are teaming up with banks in continental Europe which have a strong presence in the Ecu market.

For example, Barclays de Zoete Wedd is said to have joined forces with Deutsche Bank Capital Markets, and Baring Brothers with the Union Bank of Switzerland, at least for the purpose of

presentations to the Bank. However, there may be some reluctance to award the mandate to a bank based outside the European Community.

Some bankers say that to avoid controversy, the Bank of England may decide to arrange the deal itself and then appoint underwriters.

UK institutions, which have only become active in the Ecu bond market over the last year, are expected to be enthusiastic buyers.

Even before sterling's entry into the Exchange Rate Mechanism, the increasing range of actively-traded bonds by European governments and agencies had at last attracted more investors to the market, and the UK's Ecu offering is likely to enticing.

The issue is expected to total around Ecu2bn (\$2.8bn). The maturity will be between seven and 10 years, so that the bonds can be delivered as settlement for the Liffe futures contract. Deal-

ers say that the issue is likely to be structured as a Eurobond, rather than a gilt.

Last month, the Bank cleared the way for gilt-edged market-makers to deal in non-sterling instruments, so the issue could be traded by either Eurobond or government bond traders.

Ahead of the UK's Ecu bond issue, the European Investment Bank and the Kingdom of Belgium are both lining up to tap the Ecu market. Ecu bond markets, Page 14

## Risks and rewards of change in Frankfurt

Katharine Campbell on how the repealing of Germany's equity turnover tax has altered a financial landscape

FOR years, Frankfurt bankers have complained about their country's turnover tax on securities transactions. The tax has been blamed for driving a large part of secondary trading in German securities abroad, to London and Luxembourg. If only it were removed, bankers argued, Frankfurt would be a much stronger competitor as a financial centre.

Last week, their wish came true. From the beginning of January, turnover tax was repealed; at the same time, cumbersome registration requirements for securities issues ended.

These developments follow a year of changes in German banking practices: the introduction of a partial auction system for government debt; the promotion of Fibor, the local interbank reference interest rate; and the start of financial futures trading.

All this means that the way is now open for important changes in German financial markets. But the ultimate effects may pose as many challenges for the banks as opportunities.

The turnover tax — which required the purchaser to pay between 0.1 and 0.25 per cent of the value of securities changing hands — had been deeply unpopular with Frankfurt bankers, conscious of the increasing competition between international financial centres.

The issue of capital market taxes became still more contentious two years ago, when the federal government imposed, then abruptly withdrew, a 10 per cent withholding tax. The episode undermined attempts to promote Finanzplatz Deutschland, Germany as an international financial centre.

The withholding tax affair strengthened the bankers' sense of ill-treatment. But the Bonn government wavered between the bankers' complaints over the turnover tax and its own need for revenues.

In 1990, with equity turnover up more than 30 per cent com-

pared with the previous year, the tax swelled the central coffers by an estimated DM 900m (\$60m).

The die was cast in the autumn of 1989, when the Frankfurt stock exchange suffered more than 10 per cent from a mini-crash on October 12. The decision to repeal the tax was announced shortly afterwards. It has taken effect at the start of a year which is likely to show the highest budget deficit for a generation, leaving the government casting around for new, politically acceptable sources of revenue.

The tax's abolition will not have an immediate effect on Frankfurt's competitive position. In some ways, it had accumulat-

ed an irritation value out of proportion to its true impact. The levy did not apply to central government bonds, so it cannot be blamed for the high proportion of German government debt traded in London. Its removal, therefore, will do little to strengthen Frankfurt's competitive edge in this market.

Similarly, the fact that significant business in German equities is also conducted in London had more to do with the attractions of London's way of doing business than with the tax's impact on non-bank investors. And transactions between banking institutions were always exempt.

In one area, however, the tax had an important impact. It strangled the growth of money market instruments such as commercial paper, certificates of

deposit and floating rate notes. Spreads on these instruments are so thin that even a small tax renders them unattractive.

The tax was not the only barrier to commercial paper issuance.

Another obstacle — two paragraphs of the Civil Code requiring finance ministry approval to issue new securities — also fell away from January 1, rather to the bankers' dismay.

With the two changes, D-Mark commercial paper is now viable. Given high interest rates, it could quickly develop into an attractive alternative borrowing route for German companies.

Many of these have already been active in the big US commercial paper market and in markets in other currencies such as guilders.

Significantly, the first D-Mark

commercial paper financing announced last month, comes from Deutsche Bank, arranging a DM500m commercial paper programme for Daimler-Benz.

Deutsche's participation is seen as a signal to other potential market participants. Until now, German banks have opposed "disintermediation", in which corporate borrowers sell short-term debt more or less directly to institutional investors. "A taboo has been broken and this brings a certain dynamism into the product," says one official prominent in the foreign banking community.

As the commercial paper market develops, it could further erode established banking relationships, if institutions compete to offer more attractive pricing to corporate borrowers.

Other money market instruments common elsewhere — certificates of deposit (CDs), used to raise money by banks — must, for the moment, wait their time. They will not become attractive without further regulatory changes, notably a relaxation of minimum reserve requirements currently enforced by the Bundesbank.

But at the time of the 1% percentage point rise in the Lom-

bard rate in November 1990, the council is understood to have discussed the possibility of introducing a market-related Lombard rate and simultaneously easing reserve requirements for term deposits.

The availability of CDs would create an important source of cheaper funds for foreign banks.

Their current uncompetitive funding base — largely through the expensive interbank market — means that they lose money when interest rates are high as has been the case in the last two years.

The subject is assumed to be

on the agenda of the central bank policy council in the first quarter of this year.

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Their current uncompetitive

funding

## COMPANIES AND FINANCE

## JAL to buy into Lockheed jet maintenance offshoot

By Paul Betts, Aerospace Correspondent

**JAPAN AIRLINES (JAL)** is to take a 14 per cent stake in a subsidiary of Lockheed, the US aerospace group, newly set up to maintain and modify Boeing 747 jumbo jets.

JAL owns the world's largest 747 fleet with 67 Boeing 747s in service. The Japanese carrier has also ordered another 54 of the latest version of the Boeing aircraft, the 747-400.

The agreement with Lockheed reflects the trend of airlines to forge close ties with large aerospace groups.

It is also part of Lockheed's efforts to expand in the commercial aircraft maintenance and modification engineering sector after dropping out of the large commercial jet aircraft manufacturing business. Lockheed, primarily a defence contractor, has been seeking to increase its operations in civil sectors to offset the

decline in military programmes and defence spending.

The agreement with JAL involves the US group's recently formed Lockheed Commercial Aircraft Centre (LCAC) based at Norton Air Force Base in California.

Norton is one of the military bases the US plans to close by 1994. Lockheed has agreed to occupy two bays of a four-bay hangar at Norton and will occupy the other two bays when the air force leaves.

The new facility for Boeing 747 modifications is expected to become operational in the first quarter of this year and will employ 450 people by the end of the first year of activity. By 1994, the Lockheed-JAL joint venture is expected to employ nearly 1,000 people.

Lockheed and JAL have not disclosed how much the Japanese airline is paying for its 14 per cent stake. But they said JAL would share in the management of the company.

The Japanese carrier will also be involved in the company's quality control and planning staff and will assign technical instructors, engineers and inspectors at LCAC as required.

Mr Akio Nakamura, JAL's US managing director, said the airline anticipated that a significant number of its 747 aircraft would require modifications and maintenance in the next few years.

The growth in the worldwide fleet of 747 aircraft, the continued use of older aircraft and more stringent airworthiness regulations have created a big demand for aircraft maintenance facilities. Lockheed said facilities capable of providing complete maintenance services for large aircraft were now in short supply.

**Hunting sells car components side for £5m**

By Jane Fuller

**HUNTING**, the defence, aviation and oil company, has sold a loss-making car components business to the management for £5m.

The business, called Hunting Precision Components, which exports car parts to the US, was regarded as non-core. Its net assets were valued at £7.3m in December 1989.

The sale price of £5m, of which £4.3m was paid in cash, was in line with the group's reduced expectations following the deterioration of the markets in which the non-core businesses were operating.

When Hunting announced a near 12 per cent increase in pre-tax profit to £19.86m for the first half of the year, it registered an extraordinary loss of £10.4m to cover the fall in the estimated realisable value.

### Durham expansion

**DG DURHAM GROUP**, the UK-quoted Lloyd's of London insurance broker, is expanding with the acquisition of the broking businesses of Hadley Cannon International and associated companies, for an undisclosed amount.

Hadley Cannon is one of the largest independent marine cargo brokers at Lloyd's, specialising in the freight forwarding industry. The enlarged Durham Group will generate brokerage income of £12m.

## Amstrad in drive to boost European sales

By Michael Skapinker

**AMSTRAD**, the UK electronics group, has formed a joint venture company in Greece and is looking for an acquisition in Scandinavia as part of a drive to increase its European sales.

Amstrad Hellas, the Greek subsidiary, will be 51 per cent owned by Amstrad, with the remaining 49 per cent in the hands of Mr Aikis Karaiskidis, the owner of Micropolis, Amstrad's Greek distributor.

Mr Alan Sugar, chairman of Amstrad, said the company also wanted to buy a subsidiary in Scandinavia.

He was interested in a similar joint venture agreement or

an outright purchase.

Although over half Amstrad's sales come from outside the UK, its forays into foreign markets have not always been happy. In 1989, Mr Sugar replaced the managing director of Amstrad's Spanish company, which he had previously regarded as well run. Mr Sugar said, however, that he had learned a "nightmare lesson" and was now more confident about his ability to choose foreign managers.

Amstrad also announced that it was moving its Staffordshire-based distribution subsidiary to its group headquarters in Essex.

## Lexicon in profit after second half improvement

A MATERIAL improvement in the second half put Lexicon into profit for the year ended August 31 1990, after losses in the three previous periods.

This Boston-based maker of digital audio processing equipment, listed in London, said cost controls as well as strong sales of professional audio products were major factors in improving profitability.

Pre-tax profit for the year came to \$9.00m, against a loss of \$9.00m. After tax and cumulative effect of change in accounting principle the net

profit was \$384,000 (loss \$151,000), or 4.2 cents per share (2 cents). In view of the company's growth needs the dividend is again 0.25 cents; officer/director shareholders will waive their entitlement.

There was a 12 per cent drop in sales to \$15.08m, primarily because of working capital limitations which restricted the delivery of high volume products. Order backlog reached record levels at mid-year and had remained strong through the year-end and into the current term.

The company attributed the drop to rising fuel costs and inflation in the last two months of the fiscal year and the world's economic downturn.

Gross revenues rose by 11.9 per cent to 48.62bn baht for the year, while expenses climbed by 16.1 per cent to 41.88bn baht.

The airline added 14 aircraft during the year. Available ton-kilometres increased by 11 per cent and revenue ton-kilometres by 14 per cent, improving the load factor to 70.7 per cent from 69.3 per cent.

A total of 8.3m passengers was carried, an increase of 12.5 per cent on the previous year.

On January 31, 1991, the certificates designated above will become due and payable at the redemption price as aforesaid in such coin or currency of the United States of America as at the time of payment is legal tender for the payment of public and private debts therein, and will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the Corporate Trust Department of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, N.Y. 10015, or (b) subject to applicable laws and regulations, at the main office of Morgan Guaranty Trust Company of New York or Brussels, Frankfurt/Main or London, or the main office of Swiss Bank Corporation in Switzerland, or the main office of the Morgan International Luxembourg, Payments at the office of any paying agent outside of the United States will be made by check drawn on a bank in the United States or to an account maintained in a New York City bank made available in the United States or to an account maintained by a non-U.S. person with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipients fail to provide the payee agent with an executed IRS Form W-8 certifying under penalties of perjury that the payee is not a United States person. Payments to non-exempt U.S. payees are reportable to the IRS and those U.S. payees are required to provide to the Paying Agent an executed IRS Form W-9 certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate) to avoid 20% withholding of that payment. Failure to provide a correct taxpayer identification number may also subject a U.S. payee to a penalty of \$50.

Coupons due January 1991 should be detached and collected in the usual manner.

From and after January 31, 1991, interest shall cease to accrue on the Certificates herein designated for redemption.

Morgan Guaranty Trust Company of New York, Principal Paying Agent

Dated: January 7 1991

NOTICE OF REDEMPTION

Morgan Guaranty GmbH  
(now JP Morgan CmbH)

Floating Rate Participation Certificates Due 1992  
issued for the purpose of making a loan to

ISVEIMER

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Paying Agency Agreement and the Terms and Conditions of the Certificates, Morgan Guaranty Trust Company of New York, as Principal Paying Agent, has selected \$14,290,000 principal amount of said Certificates for redemption on January 31, 1991 at the redemption price of 100% of the principal amount thereof. The Certificates so selected are those bearing the serial numbers as follows:

ALL OUTSTANDING CERTIFICATES WITH SERIAL NUMBERS ENDING WITH ANY OF THE FOLLOWING TWO DIGITS

06 07 11 13 20 34 46 51 57 63 65 66 69 74 75 100

ALL OUTSTANDING CERTIFICATES WITH THE FOLLOWING SERIAL NUMBERS

192 992 1392 1592 2292 2492 2592 2992 3092 3292 3592 3792 3992 4092 4592 5392 5692 5992 6292 6592 6892 7392 7892 8092 8492 8692 8992 9592

On January 31, 1991, the Certificates designated above will become due and payable at the redemption price as aforesaid in such coin or currency of the United States of America as at the time of payment is legal tender for the payment of public and private debts therein, and will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the Corporate Trust Department of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, N.Y. 10015, or (b) subject to applicable laws and regulations, at the main office of Morgan Guaranty Trust Company of New York or Brussels, Frankfurt/Main or London, or the main office of Swiss Bank Corporation in Switzerland, or the main office of the Morgan International Luxembourg, Payments at the office of any paying agent outside of the United States will be made by check drawn on a bank in the United States or to an account maintained by a non-U.S. person with a bank in the United States or to an account maintained by a non-U.S. person with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipients fail to provide the payee agent with an executed IRS Form W-8 certifying under penalties of perjury that the payee is not a United States person. Payments to non-exempt U.S. payees are reportable to the IRS and those U.S. payees are required to provide to the Paying Agent an executed IRS Form W-9 certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate) to avoid 20% withholding of that payment. Failure to provide a correct taxpayer identification number may also subject a U.S. payee to a penalty of \$50.

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Morgan Guaranty Trust Company of New York, Principal Paying Agent

Dated: January 7 1991

U.S. \$100,000,000

BIL

Brierley Investments Overseas N.V.  
(Incorporated with limited liability in the Netherlands Antilles)

Floating Rate Notes Due 1992

all unconditionally and irrevocably guaranteed by

Brierley Investments Limited  
(Incorporated with limited liability in New Zealand)

In accordance with the terms and conditions of the Notes, notice is hereby given, that for the interest period from January 1, 1991 to April 8, 1991 the Notes will carry an interest rate of 7.573% p.a. per annum. The amount payable on April 8, 1991 will be U.S.\$191.48 per U.S.\$10,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

CHASE

Yen 10,000,000,000

M E P C

Metropolitan Estate and Property  
International N.V.

(Incorporated with limited liability in The Netherlands)

Floating Rate Guaranteed Notes due 1995

Irrevocably and unconditionally guaranteed by

MEPC plc

(Incorporated with limited liability in England under the  
Companies Act 1929)

Notice is hereby given that for the Interest Period from January 7, 1991 to July 8, 1991 the Notes will carry an Interest Rate of 9.07813% p.a. per annum. The amount of interest payable on July 8, 1991 will be Yen 408,394 per Yen 10,000,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.  
London, Principal Paying Agent

CHASE

## German merger activity declines

By Katherine Campbell in Frankfurt

THE mergers and acquisitions activities of German companies declined during 1990 as domestic enterprises pulled in their horns abroad and turned their attention to new openings in the eastern part of the country, according to figures compiled by M&A International.

German companies completed only 186 deals abroad,

compared with 215 in 1989,

according to the consultancy group, which specialises in advising medium-sized companies

in the east of the country.

Earnings per share fell from 1.57p to 1.36p, and there is no dividend, against 0.5p.

Turnover increased from £7.52m to £8.13m. But profits

were pegged back by a growth in expenses linked to an unsuccessful effort to diversify into broader financial services business. Staff costs increased from £3.63m to £4.07m.

Mr Stanley Taylor, chairman, admitted that 1990 had been a "difficult and frustrating year" and said the company had "been blown off course" by its diversification.

It would now concentrate on its core broking business.

Following the acquisition by Warringtons, the property developer, of a substantial shareholding in the group, Windsor acquired a 7.5 per cent interest in Commercial Holdings Group, a network of franchisees acting as brokers for mortgages and loans.

Last July, Windsor said it

expected a £900,000 write down of its investment in

Commercial; the subsidiary

was later placed into liquidation.

Mr Philip Reid, chief executive of Windsor who had joined the group from Warringtons, resigned from the board last year.

Both groups are casualties of

the leveraged buy-out frenzy of the 1980s which left them with

large debt burdens and limited

liquidity.

Best Products, one of the biggest US catalogue showroom retailers, was taken private in 1988. Speculation that the Virgin-based company might be forced into bankruptcy started

foreigners, says M&A, giving

no value for these transactions.

However, much of the activity

in the east has been through

start-ups, joint ventures and

operations conducted from

west Germany - with many of

the important acquisitions

investments expected this

year. Therefore M&A's figures

fail fully to reflect the time and

resources diverted from other

expansion towards exploiting

the nascent eastern market.

The Germans made fewer

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## INTERNATIONAL CAPITAL MARKETS

## US MONEY AND CREDIT

## New questions for the new year

**NEW YEAR**, new questions. For the past few months, politicians and economists have argued earnestly whether or not the US economy was in a recession.

Now that the authorities have conceded that it is, the debate seems set to move on. The question taxing the markets last week was simple: how long will such a state of affairs persist?

The answer is anything but clear-cut. The official line is that the recession should be short and shallow. The projection is for a fall in GNP of 3.4 per cent in the fourth quarter of 1990, followed by a further, but more modest, decline of 1.3 per cent in the first three months of 1991.

This optimistic scenario was neatly buttressed by the set of unemployment figures released on Friday.

The surprise for analysts was that the number of non-farm jobs slipped by only 75,000 last month, about half the number that they, and the markets, had been expecting.

The significance of this data

US MONEY MARKET RATES (%)						
	Last Friday	1 week ago	4 weeks ago	12 weeks High	12 weeks Low	
Fed Funds Day Friday 2nd	5.00	5.20	7.00	9.20	5.00	
Two-year Treasury bills	8.21	8.25	8.30	8.35	8.02	
Three-month prime CDs	8.21	8.25	8.30	8.35	8.02	
Three-month Commer Paper	7.15	7.20	7.25	7.35	7.15	
One-year Commer Paper	8.15	8.15	8.15	8.15	8.15	

US BOND PRICES AND YIELDS (%)						
	Last Fri.	Change	Yield	1 week	4 wk	
Short-term Treasury	104.4	-1.0	7.92	8.02	7.94	
20-year Treasury	102.9	-0.1	8.22	8.14	8.20	
30-year Treasury	102.9	-0.1	8.18	8.18	8.18	

Money supply: In the week ended December 24, M1 rose by \$4bn to \$228bn

is debatable. Those analysts who take a bearish view of the economy were quick to offer explanations. One argument suggested that manufacturers had been unusually speedy in sensing the impending recession and, accordingly, had cut jobs at an early stage of the down-cycle. More plausible, perhaps, was the simple observation that jobless data is notoriously volatile, and the three-month trend on this front is still convincingly grim.

Pressing home their case,

the bears also note that, unemployment figures aside, there has been a steady run of dismal economic news of late.

The bulk of the economic data continues to signal steadily sliding economic activity," suggested Salomon Brothers, in the wake of Friday's news.

Reports in the past week have registered a record plunge in factory orders, a drop in the purchasing managers' index to the lowest level since November 1982, a rise in the initial jobless claims, and at best indifferent Christmas retail sales.

Add on Gulf crisis uncertainty and the deeply indebted state of large tranches of corporate America, and it is easy to argue that recession will be neither short nor shallow. "This recession is bad already and is worse than it looks by normal measures - mild it won't be," suggested Mr Bob Brusca, economist for Nikko Securities.

Faced with such conflicting views, there was little for the

bond markets to do but prevaricate. The 30-year Treasury bond had ended the old year's final week of trading yielding a whopper under 8.30 per cent. As the initial flow of drab statistics got under way, prices moved up and yields showed a corresponding drop - first to 8.13 per cent, then to 8.04 per cent, and finally to 8.00.

But Friday's news quickly shrugged off worries that a war in the Gulf would send an inflationary wave throughout the world, the market was in an optimistic mood. Long-duration gilts benefited in particular, showing an increase in prices over the week of about 1 point and a consequent drop in yields.

THE gilt-edged securities market last week extended its pro-Christmas upward thrust, buoyed by confirmation that the government would take a tough line on defending the pound.

Shrugging off worries that a war in the Gulf would send an inflationary wave throughout the world, the market was in an optimistic mood. Long-duration gilts benefited in particular, showing an increase in prices over the week of about 1 point and a consequent drop in yields.

THE benchmark 9 per cent Treasury bond maturing in 2008 reflected this trend. It was quoted on Friday night at just under 88, a rise of about 1½ points on the week. Its yield late on Friday was 10.12 per cent.

In the longer term, as the projection by Warburg Securities shows, the outlook for the long end of the gilt market may be less rosy.

Warburg economists are predicting that yields for long gilts will continue declining only for a few months, before rising later in the year as a result of a rush of new gilt issues expected in the next financial year.

The new gilts may be needed

because of the government's rapidly increasing requirement to borrow money to fund public spending.

Mr John Sheppard, a Warburg analyst, says: "We are talking about a conveyor belt of gilt issues during the year. To begin with, these may not have much effect in damping down prices. But they will do so towards the end of 1991, particularly at the long end of the market."

At the shorter end of the yield curve, a different set of calculations applies. The general consensus is that yields will come down during the year, reflecting the anticipated reductions in the base rate.

Preoccupying the market, however, is the rate at which borrowing conditions are eased.

Gilts were helped during the week by comments from Mr Norman Lamont, the chancellor, that he was unlikely to reduce the cost of borrowing until the pound strengthened in the European exchange rate mechanism.

Largely as a result of his remarks, sterling closed on Friday at DM2.9125, a gain of about 4 pence on the week.

The new gilts may be needed

## UK Gilts

## Gulf crisis worries shrugged aside

## UK Gilts yields

Restated at par (%)

11.5

11.0

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10.0

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## INTERNATIONAL CREDITS

### Mortgage Corp doubles sterling CP programme

**THE Mortgage Corporation (TMC), the UK mortgage lending offshoot of Salomon Brothers of the US, has doubled the size of its sterling commercial paper (CP) programme to £500m, making it the largest issuer of paper in the sterling market, according to the company.**

"Commercial paper diversifies our sources of funding and provides cost-effective finance at a rate below Libor [London Interbank Offered Rate]," says Mr Jon Boyle, TMC treasury director.

Issuance of paper under the company's programme recently reached a peak of £235m with average balances maintained at £200m in December against the background of a general drop in outstanding sterling CP. Mr Boyle cites keen investor interest in the company's paper as an additional reason for boosting the programme.

The paper carries a guarantee from Salomon and has a strong underlying security since funds are used to finance TMC's residential mortgage lending prior to securitisation. Since the CP provides sub-Libor funding, Mr Boyle says it is much cheaper than securitising mortgages for which TMC has paid 18 to 37.5 basis points over Libor in the past.

"We have never turned down a deal irrespective of the maturity for any reason other than price," he says, "we have great flexibility over issuance and can go in maturities from a week to a year."

• Meyer International, the building materials and timber distributor, has rearranged its syndicated loan facilities to reduce its overall facility. The company has agreed to reduce its medium-term loan from £120m to £95m for which it will continue to pay 30 basis points over Libor. In addition, Meyer has agreed a three-year term for its revolving credit facility which will be scaled down to £45m from £60m. The interest margin is 37.5 basis points over Libor.

Deborah Hargreaves

## ECU BOND MARKETS

### A favourite child within the financial community

**AMID THE political manoeuvring that surrounded the opening of the Inter-Governmental Conference (IGC) in Rome last month, a rather special anniversary went unnoticed.**

The European currency unit was 12 years old, having been born on or at least first sighted in a European Commission memorandum dated December 18 1979.

The outcome of the IGC may not be known until the second half of 1991, but whatever the political leaders decide, the financial community has shown itself to be an influential friend of the fledgling common currency.

The Ecu took its first faltering steps towards common usage in 1981, when the first Ecu-denominated bonds were issued. Today there are \$50bn-worth of fixed-rate Ecu bonds outstanding in the international bond market - making it the fifth ranking currency by value of outstanding bonds in the market.

Last year, Ecu1bn (£17.5bn) of bonds were issued, making it the fourth most popular currency among international investors, behind dollars, sterling and yen. For the first time,

last year more Ecu bonds were launched into the international market than bonds denominated in D-Marks.

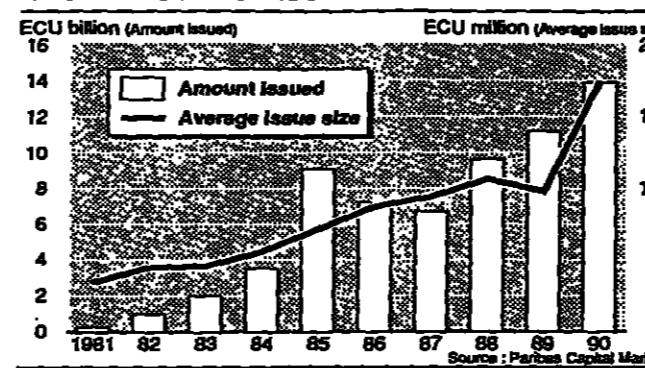
According to many observers, Ecu bond issuance is set to mushroom over the next five years. A recent survey of financial institutions suggested that 1991 could see \$15.4bn of new Ecu-denominated bonds, rising to \$20.5bn in 1992 and \$61.1bn in 1995. Given a favourable political environment, some analysts say that even these figures may under-estimate the eventual outcome.

Moreover, the Ecu is not only popular within Europe. Investors from every part of the world have warmed to Ecu paper.

It is estimated that about Ecu1bn, 10 per cent of outstanding Ecu bonds, is held by Japanese investors. For example, all the top eight Japanese insurance companies now hold between 2 per cent and 5 per cent of their assets in Ecu. Together, the big eight hold Ecu1bn of paper - a figure which is steadily rising.

International investors have been attracted by the combination of relatively high yields and low currency risk

Growth of the Ecu bond market



Source: Paribas Capital Markets

competitive product in March. Banque Paribas recently launched an index of liquid Ecu bond issues which portfolio managers will use to measure the performance of the market. This may also be used as the basis for index warrants and other products.

Last year was particularly satisfying for the Ecu bond market's supporters. For with a sharp overall rise in volume, big and liquid benchmark bonds have been issued for the first time.

Issues of more than Ecu1bn from the European Investment Bank, Italy and France have provided liquidity in a market that previously comprised mostly smaller, less heavily traded issues. These benchmark deals have attracted Ecu investment institutions restricted to buying only the best quality, most liquid

fits are also substantial for governments encouraging full monetary union. The first UK government bond denominated in Ecu, expected in the current quarter, will be used as an attempt to demonstrate the issuer's European credentials.

For companies, the economic benefits of issuing Ecu bonds depend on being able to swap the proceeds of the issue into a useful operating currency. For despite the volume of Ecu debt outstanding, the currency does not yet have legal tender status within the European Community.

However, swaps come and swaps go. Last year, swap opportunities were few, and the number of Ecu bond issues by companies fell as a direct result. Only 33 per cent of Ecu bonds were issued by companies in 1990, against 48 per cent in 1988.

According to the friends of

year domestic bond issue last May opened the way for Ecu1.5bn of swap-driven deals by other borrowers.

National treasuries, such as Denmark's, have also increased their exposure to the Ecu by simply swapping holdings of other currencies into Ecu rather than issuing Ecu bonds. They have been willing

to swap the other way.

However, swaps come and swaps go. Last year, swap opportunities were few, and the number of Ecu bond issues by companies fell as a direct result. Only 33 per cent of Ecu bonds were issued by companies in 1990, against 48 per cent in 1988.

According to the friends of

the Ecu market. They cite a recent London conference on Ecu bonds which was attended by representatives of companies including Kingfisher, Beazer, BAT Industries and British Petroleum.

Simon London

### ... whose growth is in danger of attracting too many brokers

**INTERNATIONAL banks are rushing to enter the European currency unit bond market, the fastest-growing sector of the international bond market.**

Many Ecu bond trading operations are being set up this year, and the proliferation of dealers threatens to overcrowd the market and is bound to squeeze profit margins.

EUROMARKET TURNOVER (\$m)

Primary Market	Strights	Cos	FBI	DM
US	9.0	0.0	36.5	4,547.6
Euro	9.0	0.0	3.5	4,052.0
Other	78.0	0.0	30.3	5,725.2
Total	139.0	0.0	30.3	9,324.8
Secondary Market	14,327.3	429.5	6,260.2	4,874.3
US	14,829.9	16,342.5	31,202.4	
Euro	10,718.9	23,126.1	33,052.0	
Other	14,993.7	21,919.9	23,314.4	
Total	21,117.7	740.7	2,933.5	30,568.0
	Dated	Serious	Total	
US	14,829.9	16,342.5	31,202.4	
Euro	10,718.9	23,126.1	33,052.0	
Other	26,712.2	30,620.3	33,242.5	
	Week to January 3, 1991			

Source: ABD

Although the growth of the Ecu market is expected to accelerate, it will not be sufficient to satisfy the hordes of institutions now entering the business.

The development of a liquid, actively-traded market in sovereign and supranational agency paper has attracted a growing band of institutional investors. Some view the Ecu sector of the Eurobond market as an alternative to conventional government bonds. New investors are generating some fresh business, but the pace of the industry's expansion is outstripping the growth of the market.

The Ecu bond market is set to become over-brokered. The signs are all there, and we have seen them all before," says one banker.

This rush for business appears surprising in times of recession, considering the widespread awareness that profitability will be hard to achieve. But the Ecu bond

market has become, in the words of one banker, "a market we cannot afford not to be in".

Until recently, the market was dominated by a small group of committed dealers, most notably the French bank Paribas. The number of reporting dealers registered with the Association of International Bond Dealers has already grown to 25.

Among Japanese banks and securities houses, Fuji International and Yamaichi International plan to become reporting dealers this year. Nikko (Europe) started making a market in Ecu Eurobonds last week, while Nomura became a market maker in the autumn. Many Japanese houses are likely to focus on Japanese institutional placement.

Other firms are also looking for niches where they can offer a specialised service. Hambros Bank, the UK investment bank which dominates the Australian dollar bond market, is starting making a market in Ecu bonds for clients and is about to become an

AIBD reporting dealer. Midland Montagu took on a trader last month and expects to become a marketmaker later in the year.

The strategy of new players is likely to be less aggressive than in the past. Banks have learned at least some of the dangers of over-competitive

markets, and the industry is under such financial pressure that firms cannot afford to buy market share.

In practice, some dealers suggest that for many newcomers, reporting dealer status will be nominal. "To gain a foothold in the market at this stage requires a sizeable com-

munity of resources which most banks are not prepared to make," says one banker. Many dealers suggest the market will continue to be dominated by a dozen players, with perhaps a few other houses finding profitable niches.

Tracy Corrigan

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1,501,110 Shares have been purchased for distribution internationally by

S.G. Warburg Securities

Lehman Brothers International County NatWest Limited  
Dresdner Bank Aktiengesellschaft Merrill Lynch International Limited

Swiss Bank Corporation ABN AMRO Daiwa Europe Limited

MEDIOBANCA Paribas Capital Markets Group  
Banco di Credito Finanziario S.p.A. Prudential-Bache Capital Funding

1,834,690 Shares have been purchased for distribution in the United States by

Lehman Brothers

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## THE WEEK AHEAD

## ECONOMICS

**Gulf and thin markets inhibit trading activity**

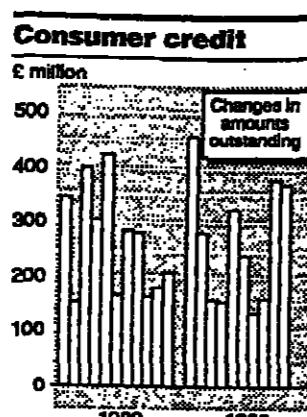
NEW YEAR latitude and Gulf anxiety is likely to inhibit activity on the international financial markets this week. Economists say that the lack of data releases at the beginning of the month combined with the prospect of thin markets stretching into January will make for quiet trading on the equity and bond markets. Currencies though could be busy as the build-up to the January 15 deadline in the Gulf approaches.

Sterling is expected to strengthen further in the near-term after the UK government's reiteration of commitments not to devalue. The dollar could regain traces of its safe-haven status as the possibility of war mounts.

In the UK, the results of the government's other economic pledge - not to reduce interest rates until core inflation is reduced - will be visible in the final retail sales figures and credit business figures for November.

The last two months credit business data have revealed large increases in outstanding consumer credit, of £38m in October, and £37m in September, causing some speculation that demand pressures are still strong.

In Germany, statistics due



for release during the week will provide fresh clues as to how much the economy may be overheating due to the extra demand unleashed in eastern Germany as a result of unification. The data include the trade balance for November, which the median market forecast compiled by MMS International, the financial research company, puts at DM8m.

Other important economic statistics due during the next few days are as follows. The figures in brackets are the median market projections from MMS.

• Today, UK: November final retail sales (down 0.5 per cent);

November credit business. Australia: October manufacturing output price index.

• Tuesday, US: Retailers' financial report for third quarter of 1990; November consumer credit (1.5 per cent); Canada: October leading indicators; Germany: December unemployment for western Germany (down 15,000).

• Wednesday, Australia: November current account (£81.2bn deficit, seasonally adjusted); Canada: November new vehicle sales.

• Thursday, US: November wholesale figures; monetary supply data for final week in December; Canada: December housing starts index (135,000); November new housing price index and department store sales.

• Friday, US: December producer prices index (down 0.1 per cent); November housing completions; Canada: December unemployment rate (9.3 per cent) and employment trend (down 0.2 per cent).

Also during the week Germany is due to announce its November retail sales, and Japan its December trade balance.

Rachel Johnson  
and Peter Marsh

## UK COMPANIES

Dixons, the electrical retailer, will probably do little to lift the depression embracing the retailing sector when it announces its interim results on Wednesday.

Analysts are expecting pre-tax profits to fall by about 18 per cent to £23m. What profits there are will derive from the group's financial services activities, interest receipts, and property development. The group's retailing activities in the UK are unlikely to contribute much although their performance will be anxiously scrutinised for their implications for other retailers of electrical goods.

Food retailing has generally proved more resistant to recession, but Asda, the Leeds-based grocery chain, looks set to unveil a weak set of interim results on Wednesday. The group is still grappling to get the grips with 60 stores it bought from Gateway.

Overall, pre-tax profits may be down from £83.5m to around £60m although the company's followers expect a strong pick-up in the second half.

The TSB Group becomes the first big clearing bank to report in the new year next Thursday, and its results will reflect the sharp impact of the recession on bad debts. Sir Nicholas Goodison, the chairman, warned before Christmas that the recession could be worse than 1980.

But the TSB's results should also gain from the vigorous attack on costs which is now in full swing. Analysts are forecasting profits of at least double last year's exceptionally poor £155m.

While the marketing campaign for the flotation of the electricity generators, National Power and PowerGen, gets underway next week, the 12 regional companies which were floated before Christmas will also be surfacing again. Most of them are due to announce their results for the six months to September.

Like British Gas, the Regs make the bulk of their profits during the winter so it will come as no surprise to find that some or most of them were making a loss during the summer months. They are not paying interim dividends.

The announcements will, however, provide a chance to get more detail on what happened during the summer than was available while the companies were privatised.

## CONSTRUCTION CONTRACTS

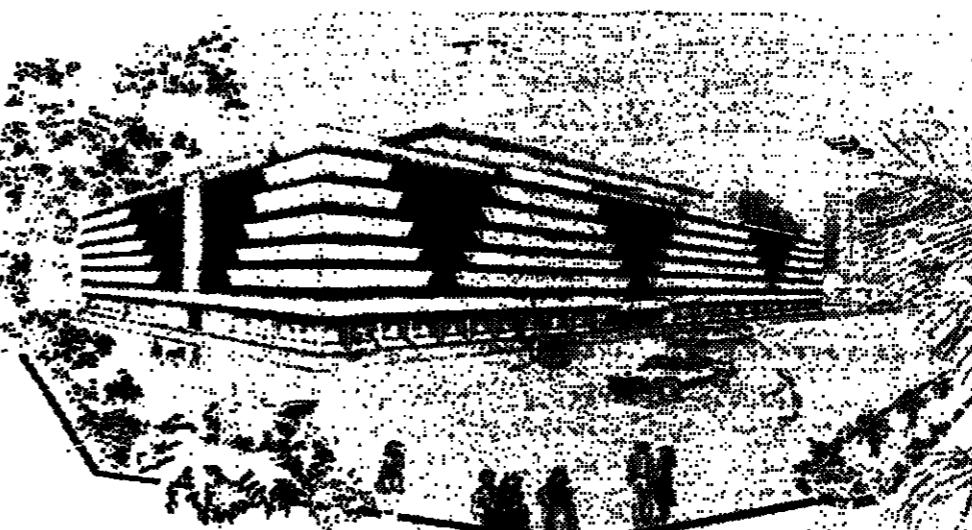
**Greenford offices scheme**

JOHN LELLIOTT (CONTRACTS), the part of John Lelliott Group which recently completed the £6m refurbishment of Glaxo Holdings' corporate headquarters in London, has been awarded a second contract by the international pharmaceutical group.

The latest contract is a £13.5m project at Glaxo's complex in Greenford, Middlesex involving the construction of a three-storey atrium block linking two buildings and the refurbishment of 100,000 sq ft

of office and computer space. In addition a two-storey car park will be built on the site to provide 350 additional parking spaces.

Work is due to start in January 1991 for completion in August 1991.

**Building apartments in Abu Dhabi**

Abu Dhabi-based AL WIMPEY ROADS AND CONSTRUCTION has won a \$6.5m contract to build an apartment block (pictured) for His Excellency Sheikh Tahnoun Bin Saeed Al Nahyan. The building is in a prime location on the Abu Dhabi sea front on a plot measuring 80 by 30 metres. Ground level car parking is provided under the superstructure, which comprises six floors of three and four bedroom apartments topped by a health club including swimming pool, jacuzzi, sauna, squash court and gymnasium. The project is scheduled for completion in March 1992.

**Exhibition projects in Seville**

## TRAfalgar House Construction Management

A member of the construction division of Trafalgar House, has won its third contract for Expo '92 in Seville.

Following the award of the £14m management contract for the construction of the tubular steel and glass UK pavilion,

the Department of Trade and Industry has awarded THCM a £1m contract to fit out the interior.

In November, Britain was the first of over 100 international participants to start above-ground construction of its pavilion which the company believes will become a technolo-

logical feature covering some 6,000 sq metres of the exhibition's site.

THCM has also been appointed as project manager under a contract valued at £3m, by Multi Development Corporation, the main contractor for the design and construction of the Dutch pavilion.

Wilmott Dixon has received work on three contracts, two for local authorities and one for a housing association. They include a £2m contract for 38 houses and flats for the Metropolitan Housing Association at Daubney Fields, Harringay N17 and a £1.5m contract to build 31 houses for Spelthorne Borough Council in Ashford.

Wilmott Dixon has received two projects from local authorities. A contract worth £5.4m involves extensions, alterations and refurbishments at Hinchingbrooke School, Huntingdon for Cambridgeshire County Council. The other, worth £1.25m, is for the modernisation of 99 council houses in Norwich.

\* \* \*

New contracts valued at £3.3m have been won by the construction division of EVE GROUP.

Heading the list is a £1.04m contract for an east London traffic control centre for the Metropolitan Police at Naval Row, E14. The contract is expected to take one year to complete.

Eve is also constructing an exhibition centre and laboratories for Imperial College at Exhibition Road in London in a 22-week project.

**Housing European Community staff**

Workers from a Tarmac company have been given the job of putting a roof over the heads of European officials in Brussels.

It is one of three roofing contracts, worth about £7m, awarded to ALBITUM - the Belgian running contractor - which is part of Tarmac industrial products division's European waterproofing group.

Brussels work has started on building what is believed to be the largest office building currently under construction in Belgium for the Council of the European Communities.

The building will house an underground car park, printing shop, conference facilities, secretariat and translation services.

Albitum's contract, valued at

£3.2m, includes 40,000 sq metres of roofing, insulation and the provision of a helicopter landing pad.

Work starts early next year and is due for completion in 1993.

At Genk the company has a £2.8m contract for 80,000 sq metres of roofing and 28,000 sq metres of wall cladding on extensions to a Ford plant.

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**LEGAL NOTICES****HAYES SHELL-CAST LIMITED**

Registered number: 222440  
Nature of business: Forging and Engineering  
Trade classification: 47

Date of appointment of administrative receiver: 17 December 1990

Name of persons appointing the administrative receiver: recent creditors

Greaves Technology Fund and Third Generation Fund

IAN NAPIER CARRIERS  
Administrative Receiver  
(Office holder no 814)

48 Temple Row  
Birmingham  
B2 5JT

CHARTERHALL PLC

Registered number: 26741  
Nature of business: Co-ordination of Group Subsidiaries

Date of appointment of joint administrative receiver: 29 December 1990

Name of persons appointing the joint administrative receiver: State Bank of New South Wales Limited

C J Hughes and J Powell  
Joint Administrative Receivers  
(Office holder nos 2041 and 2659)

Cork Gully  
Shelley House  
3 Noble Street  
London EC2V 7DQ

ALDERMAN SECURITIES GROUP LIMITED

Registered number: 911454  
Nature of business: Holding Company

Date of appointment of joint administrative receiver: 26 December 1990

Name of persons appointing the joint administrative receiver: State Bank of New South Wales Limited

C J Hughes and J Powell  
Joint Administrative Receivers  
(Office holder nos 2041 and 2659)

Cork Gully  
Shelley House  
3 Noble Street  
London EC2V 7DQ

MILLGATE INVESTMENTS LIMITED

Registered No 184881  
Trading name Millgate Investments Limited

Trade classification: 49

Name and address of joint administrative receiver:

John Stokes and Christopher John Hughes, Cork Gully, 1 East Parade, Cheltenham, GL5 2ET

Date of appointment: 28 December 1990

Name of appointor: National Westminster Bank PLC

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**PUBLIC NOTICES****MMC INVITES EVIDENCE ON THE ACQUISITION OF CERTAIN BUSINESS OF MANVILLE CORPORATE BY THE MORGAN CRUCIBLE COMPANY PLC**

The Monopolies and Mergers Commission has been asked to inquire into the acquisition by The Morgan Crucible Company plc of certain businesses of the Manville Corporation. The Commission would like to hear from any person with information or views on this acquisition.

The Commission will in particular by studying the possible effects of this acquisition on competition in the United Kingdom market for refractory ceramic fibre, and will examine whether the acquisition may be expected to operate against the public interest.

The Commission would like evidence in writing by 25 January 1991 to be sent to: The Reference Secretary (Morgan/Manville), Monopolies and Mergers Commission, New Court, 4 Carey Street, London WC2A 2JT.

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**COMPANY NOTICES****LEUMI INTERNATIONAL INVESTMENTS LTD.**

US \$60,000,000 GUARANTEED FLOATING RATES NOTES 1992

The interest rate applicable to the above Notes in respect of the fourth period commencing 1 July 1991 to 30 June 1992 has been fixed at 8% per annum.

The interest amount to US \$1,000 principal amount of the Notes will be paid on Friday 11th June 1991

against presentation of coupon No. 10.

BANK LEUMI TRUST COMPANY OF NEW YORK  
Principal Paying Agent

bank leumi trust company of new york inc.  
63-65 Trumper Square, London, WC1N 3DY.

D. R. Kent  
Assistant Secretary

63-65 Trumper Square, London, WC1N 3DY.

DOV DAVIS

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N & P Life Assurance Ltd	701-430 2248						Prosperity Life Assurance Ltd	031-407 0555					Royal Heritage Life Assurance Ltd - Central	031-544 0000					CMI Insurance Co Ltd	032 426 91						Chase de Ville PLC	031-630 7566			
Lif Managed Fd	50.0	-	41524				Sovereign Inv. Co Ltd	031-544 0000					St James' Parish Bruce 0999 73	032 426 91					Central Medical Inv. Bruce 0999 73	032 426 91						Gift & Sons Fd	031-630 7566			
Portion Deposit Fd	110.0	-	108.0				Carriage Coast Inv. S.	123.2	149.6	-	43620		Carriage Coast Inv. S.	123.2	149.6	-	43620		Gift & Sons Fd	031-630 7566						6.3 Launches In Fields London WCA 3/10/91-094 5766	031-630 7566			
Portion Deposit Fd	110.0	-	108.0				Carroll Mkt Inv. S.	73.5	77.6	-	43620		Carroll Mkt Inv. S.	73.5	77.6	-	43620		Safeguard Fd	031-630 7566						6.3 Launches In Fields London WCA 3/10/91-094 5766	031-630 7566			
National Financial Management Corp PLC	72 220 0000						Carroll Mkt Inv. S.	204.5	214.5	-	43620		Carroll Mkt Inv. S.	204.5	214.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Max Fund	97.4	-	47150				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Managed Growth	117.8	-	47150				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
RFM Taxex Fund	113.0	-	119.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Proteus Fund	100.0	-	47150				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Managed Growth	112.4	-	117.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
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National Mutual Life	100.0	-	47150				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
The Priority Plan	100.0	-	47150				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Harvestor Plus Fund	100.0	-	47150				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
US Equity	145.5	-	130.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Fixed Income	112.2	-	118.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Property	120.8	-	115.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Options	100.0	-	100.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
With Profits Fd	112.4	-	101.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
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All Standard Life, London EC3R 3HN	071-423 4200						Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
UK Equity	100.0	-	47150				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
American Fund	100.0	-	47150				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Pro Fund	100.0	-	47150				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Fixed Income	112.2	-	118.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Property	120.8	-	115.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
Options	100.0	-	100.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
With Profits Fd	112.4	-	101.0				Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5	-	43620		SafeGuard Fd	031-630 7566						SafeGuard Fd	031-630 7566			
National Provident Institution	40 220 0000						Carroll Mkt Inv. S.	149.5	160.5	-	43620		Carroll Mkt Inv. S.	149.5	160.5</td															

## **FT MANAGED FUNDS SERVICE**

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## MONEY MARKETS

## War fears dominate

THIS is clearly not the time to think about taking out positions on the currency market. The build up of trading has been slow after the holiday period, and it would be unrealistic in the extreme to believe that any lasting trend can be established before a peaceful settlement of the Gulf crisis, or an all out war, now that we are within nine days of the United Nations deadline.

UK clearing bank base lending rate  
14 per cent  
from October 8, 1990

If attempts at a peaceful settlement come to nothing the financial market will grow increasingly nervous as the deadline for Iraqi withdrawal from Kuwait approaches. Subsequent events will then decide the direction of the markets, and it is impossible to speculate on the consequences of any conflict.

What can be said with some certainty is that demand for the dollar increases at times of

rising world tension. Any outbreak of hostilities would almost certainly send the dollar higher. This reflects the fact that the US mainland is not under threat of physical attack, the country is to a large extent self sufficient and is also an oil producer. A more difficult prediction involves the impact on the dollar from a peaceful solution to the crisis.

Initially the currency is likely to fall, as the market concentrates on the weak US economy, but after a steady decline throughout the second half of last year the point may be getting near where the dollar will find a floor. During 1990 it fell 17.4 per cent against the Swiss franc; 16.5 per cent against sterling; 11.6 per cent against the D-Mark; and 5.6 per cent against the yen.

Some months ago a cut in US bank prime rates, a very weak National Association of Purchasing Managers index, a record fall in factory orders and rising unemployment, would have hit the dollar hard, but last week there was little reaction to this news.

## £ IN NEW YORK

Jan 4	Close	Previous Close
1-month	1.0360	1.0366
1 month	1.05	1.0500
3 months	1.053	1.0500
12 months	1.051	1.0500

Forward premiums and discounts apply to the US dollar

## STERLING INDEX

Jan 4	Close	Previous
8.50	84.2	83.8
10.00	84.1	83.9
11.00	84.1	84.0
12.00	84.1	84.1
2.00	84.1	84.0
3.00	84.2	84.1
4.00	84.2	84.1

## CURRENCY RATES

Jan 4	Bank rate %	Special Drawing Right %	European Currency Unit %	US Dollar %
1.0360	1.0360	1.0366	1.0500	1.0500
1 month	1.05	1.0500	1.053	1.0500
3 months	1.051	1.0500	1.051	1.0500
12 months	1.051	1.0500	1.051	1.0500

## EURO-STERLING EXCHANGES

Jan 4	1-month	3-month	6-month	12-month
1.9235	1.9237	1.9238	1.9240	1.9240

## STERLING INDEX

Jan 4	Close	Previous
8.50	84.2	83.8
10.00	84.1	83.9
11.00	84.1	84.0
12.00	84.1	84.1
2.00	84.1	84.0
3.00	84.2	84.1
4.00	84.2	84.1

## CURRENCY RATES

Jan 4	Bank rate %	Special Drawing Right %	European Currency Unit %	US Dollar %
1.0360	1.0360	1.0366	1.0500	1.0500
1 month	1.05	1.0500	1.053	1.0500
3 months	1.051	1.0500	1.051	1.0500
12 months	1.051	1.0500	1.051	1.0500

## EUROPEAN COMMISSION CALCULATIONS

Jan 4	1-month	3-month	6-month	12-month
1.9235	1.9237	1.9238	1.9240	1.9240

## CHICAGO

## U.S. TREASURY BILLS (CONT) 8%

Jan 4	1-month	2-month	3-month	6-month	1-year
Mar 1990	94.95	95.00	95.00	95.00	95.00
Mar 1991	95.00	95.00	95.00	95.00	95.00
Mar 1992	95.00	95.00	95.00	95.00	95.00
Mar 1993	95.00	95.00	95.00	95.00	95.00

## U.S. TREASURY BILLS (CONT) 8%

Jan 4	1-month	2-month	3-month	6-month	1-year
Mar 1990	94.95	95.00	95.00	95.00	95.00
Mar 1991	95.00	95.00	95.00	95.00	95.00
Mar 1992	95.00	95.00	95.00	95.00	95.00
Mar 1993	95.00	95.00	95.00	95.00	95.00

## U.S. TREASURY BILLS (CONT) 8%

Jan 4	1-month	2-month	3-month	6-month	1-year
Mar 1990	94.95	95.00	95.00	95.00	95.00
Mar 1991	95.00	95.00	95.00	95.00	95.00
Mar 1992	95.00	95.00	95.00	95.00	95.00
Mar 1993	95.00	95.00	95.00	95.00	95.00

## U.S. TREASURY BILLS (CONT) 8%

Jan 4	1-month	2-month	3-month	6-month	1-year
Mar 1990	94.95	95.00	95.00	95.00	95.00
Mar 1991	95.00	95.00	95.00	95.00	95.00
Mar 1992	95.00	95.00	95.00	95.00	95.00
Mar 1993	95.00	95.00	95.00	95.00	95.00

## U.S. TREASURY BILLS (CONT) 8%

Jan 4	1-month	2-month	3-month	6-month	1-year
Mar 1990	94.95	95.00	95.00	95.00	95.00
Mar 1991	95.00	95.00	95.00	95.00	95.00
Mar 1992	95.00	95.00	95.00	95.00	95.00
Mar 1993	95.00	95.00	95.00	95.00	95.00

## U.S. TREASURY BILLS (CONT) 8%

Jan 4	1-month	2-month	3-month	6-month	1-year
Mar 1990	94.95	95.00	95.00	95.00	95.00
Mar 1991	95.00	95.00	95.00	95.00	95.00
Mar 1992	95.00	95.00			





**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

*4pm prices January 4*



